

RECENT RESULTS AND OUTLOOK

OCTOBER 2021





01 9-MONTH SALES AND OUTLOOK

02 H1 2021 RESULTS

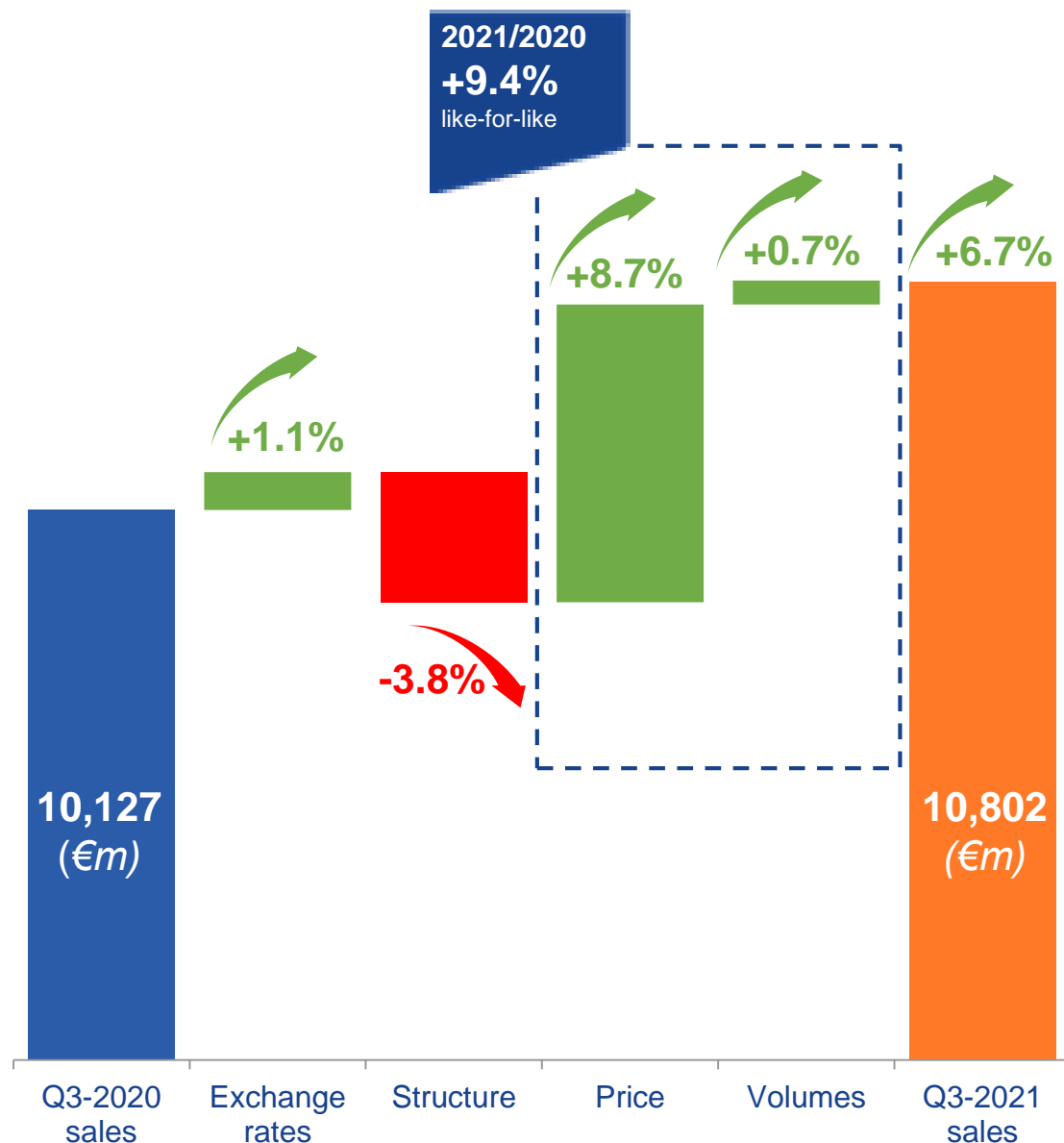
03 STRATEGY

HIGHLIGHTS

- » **Sequential acceleration in organic growth: +13,3% in Q3 2021 versus Q3 2019**, confirming the good momentum in underlying markets, with volumes up 3.6%
- » **The Group is confident that it will be able to offset raw material and energy cost inflation** over full-year 2021 given the **sharp 8.7% acceleration in prices** in Q3 2021 versus Q3 2020
- » **Ongoing optimization of the Group's growth and profitability profile¹:**
 - » Acquisitions signed contributing around €850 million to full-year sales (including Chryso)
 - » Divestments representing around €1,850 million in full-year sales
- » **Annual targets confirmed: a very strong increase in operating income over full-year 2021 to a new all-time high**, with like-for-like operating income in second-half 2021 close to the previous record of second-half 2020
- » **Launch of the “Grow & Impact” plan at the Capital Markets Day on October 6, 2021:** strong commitment from teams to accelerate profitable growth and maximize the Group's positive impact in the fight against climate change

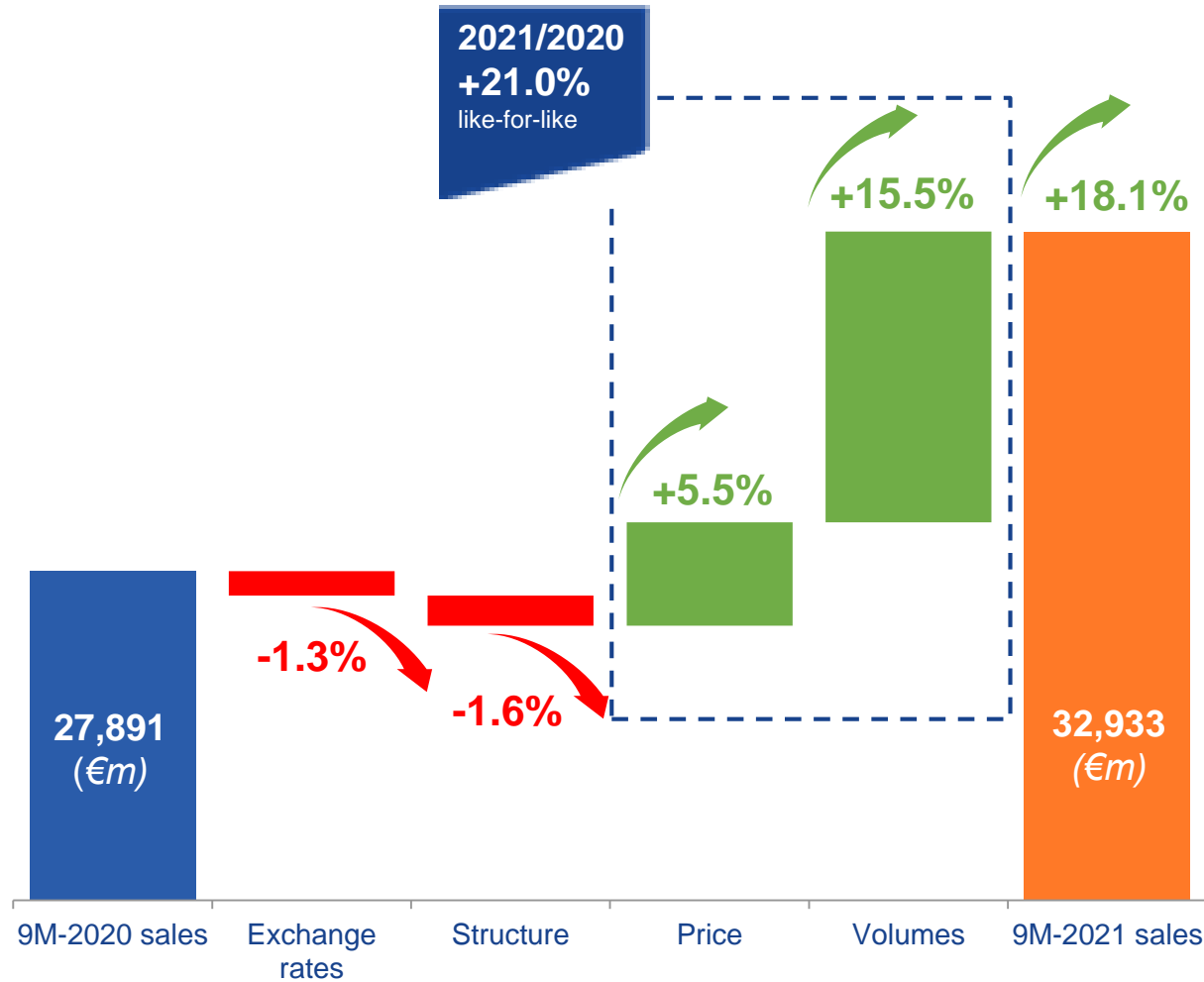
1. Since the beginning of 2021

DYNAMIC ORGANIC GROWTH IN Q3 2021



- **Exchange rates:** less depreciation of the **US dollar** and appreciation of the **British pound** and **Nordic Krona**
- **Structure:** continued optimization of Group profile with disposals in Distribution (Lapeyre, Netherlands, Spain, Graham) and Pipe in China

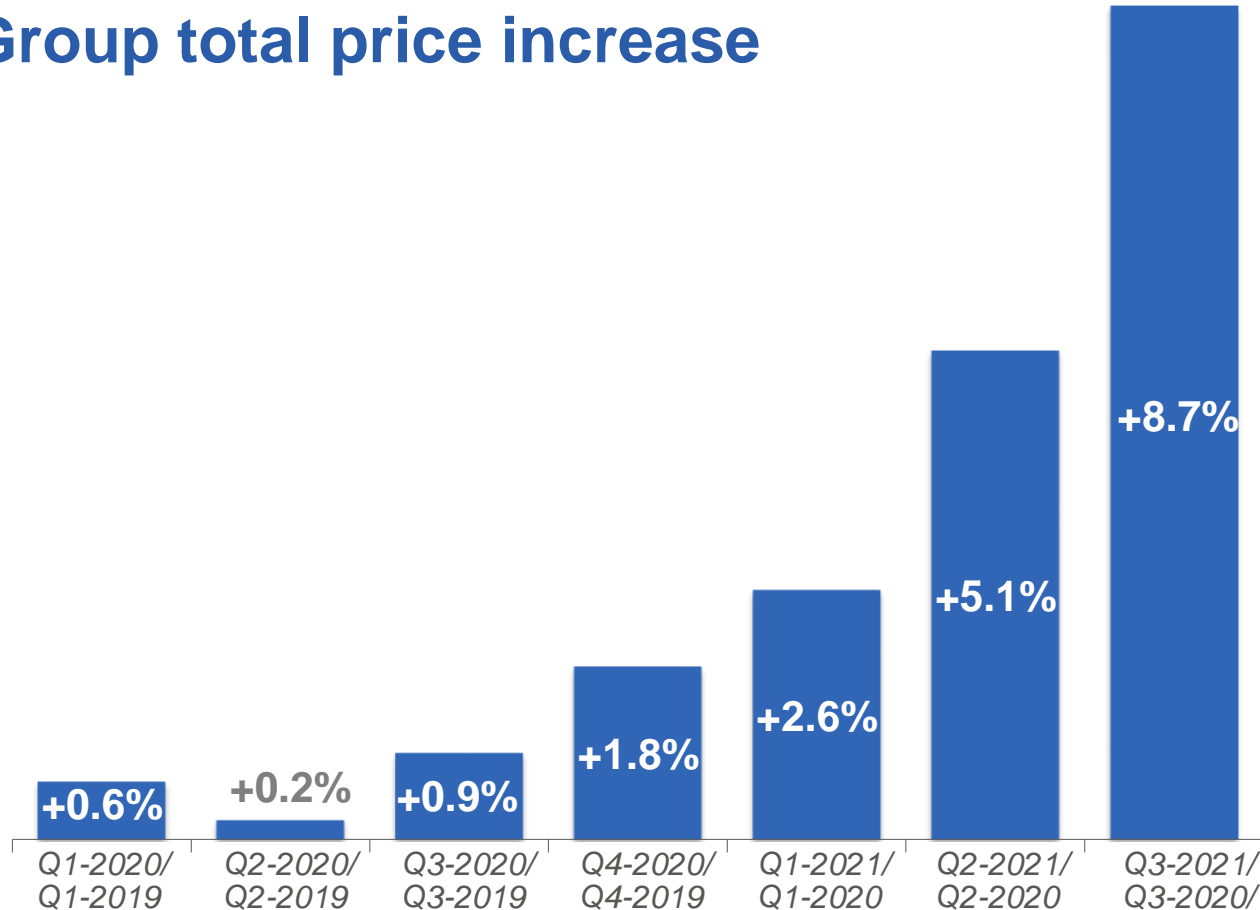
DYNAMIC ORGANIC GROWTH FOR FIRST NINE MONTHS 2021



- **Exchange rates:** depreciation of the **US dollar** and the **Brazilian real**
- **Structure:** continued optimization of Group profile with disposals in Distribution (Lapeyre, Netherlands, Spain, Graham) and Pipe in China

ACCELERATION OF PRICE INCREASES IN A FAR MORE INFLATIONARY ENVIRONMENT

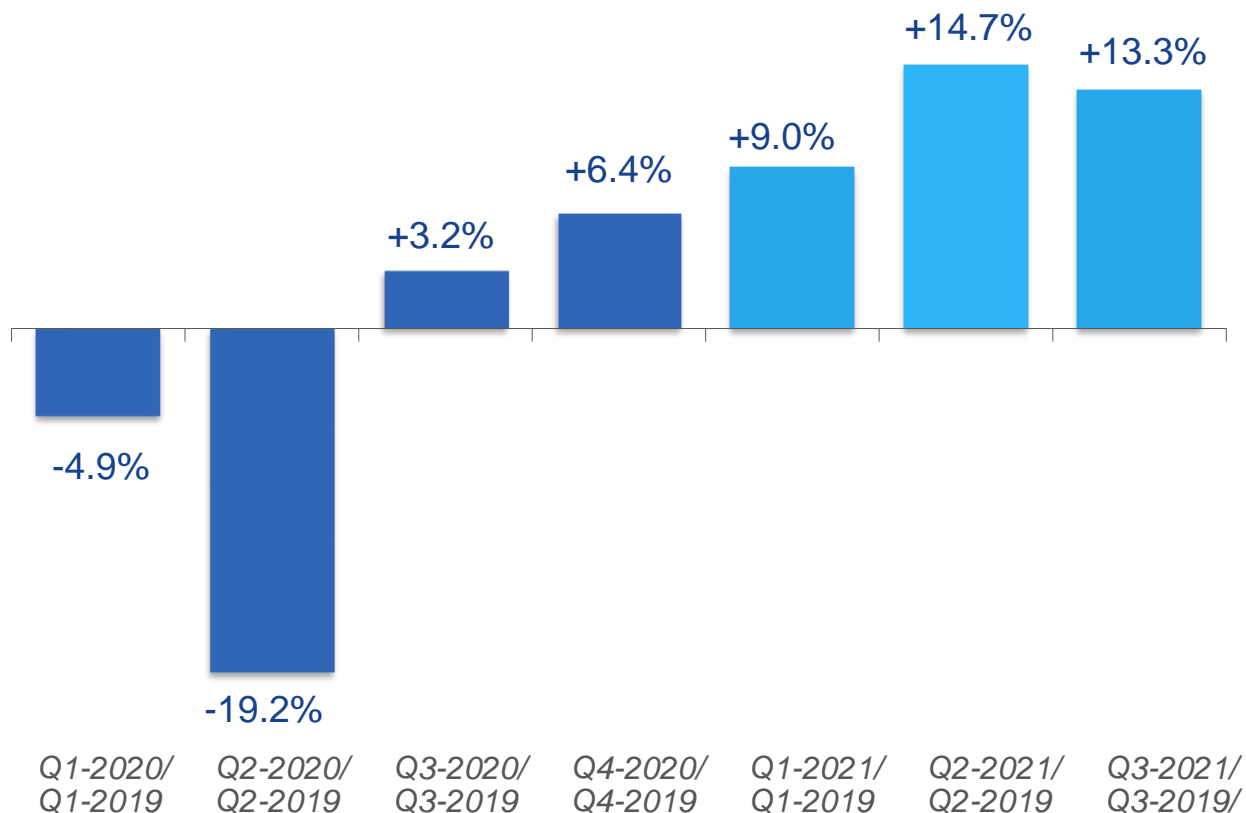
Group total price increase



- **Inflation** in raw material and energy costs of ~€1.5bn now expected for the full year, versus previous estimate of €1.1bn in July 2021
- **Confidence** in ability to offset raw material and energy cost inflation over full-year 2021

SEQUENTIAL ORGANIC GROWTH VERSUS 2019

Quarterly organic growth vs 2019



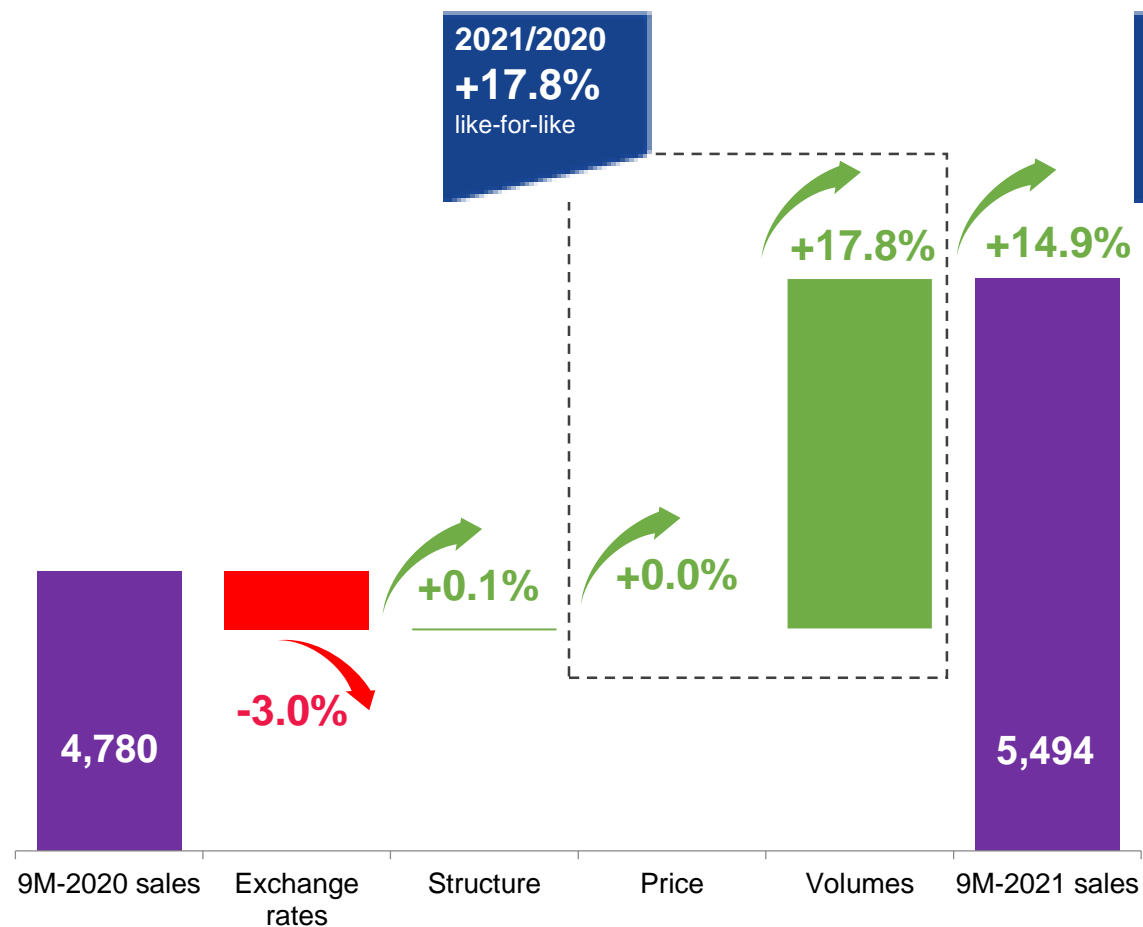
■ **+9.0% in Q1**, o/w volumes +5.8%

■ **+14.7% in Q2**, o/w volumes +9.4% with a positive +3% calendar impact

■ **+13.3% in Q3**, o/w volumes +3.6% with a negative -0.5% calendar impact

HIGH PERFORMANCE SOLUTIONS: SALES GROWTH

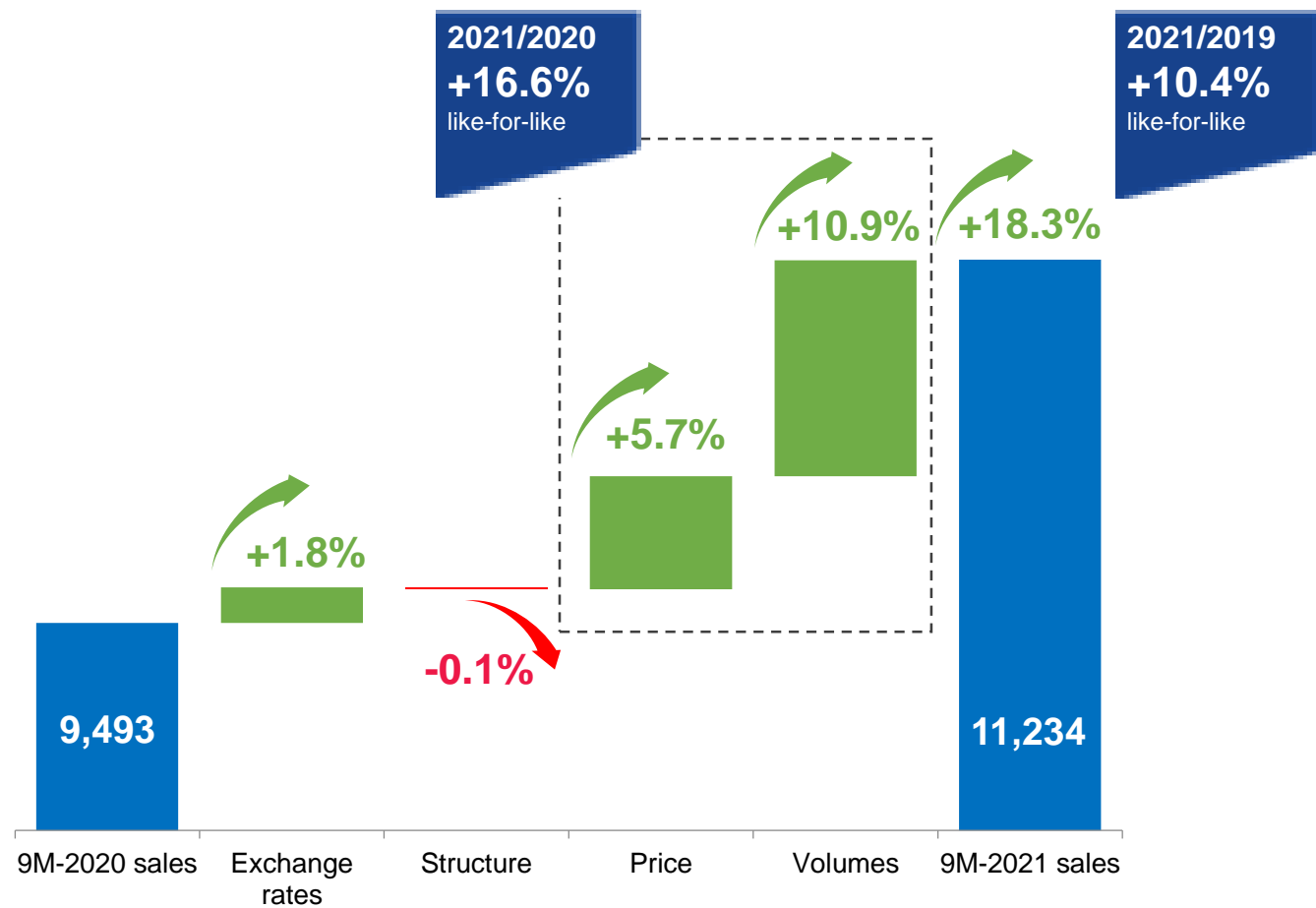
Sales (€m)



| Change in sales on a like-for-like basis | | Mobility | Other ind. |
|--|-----------|----------|------------|
| | 2021/2020 | +17.4% | +18.0% |
| | 2021/2019 | -4.6% | +6.6% |

NORTHERN EUROPE: SHARP ACCELERATION IN PRICE INCREASES

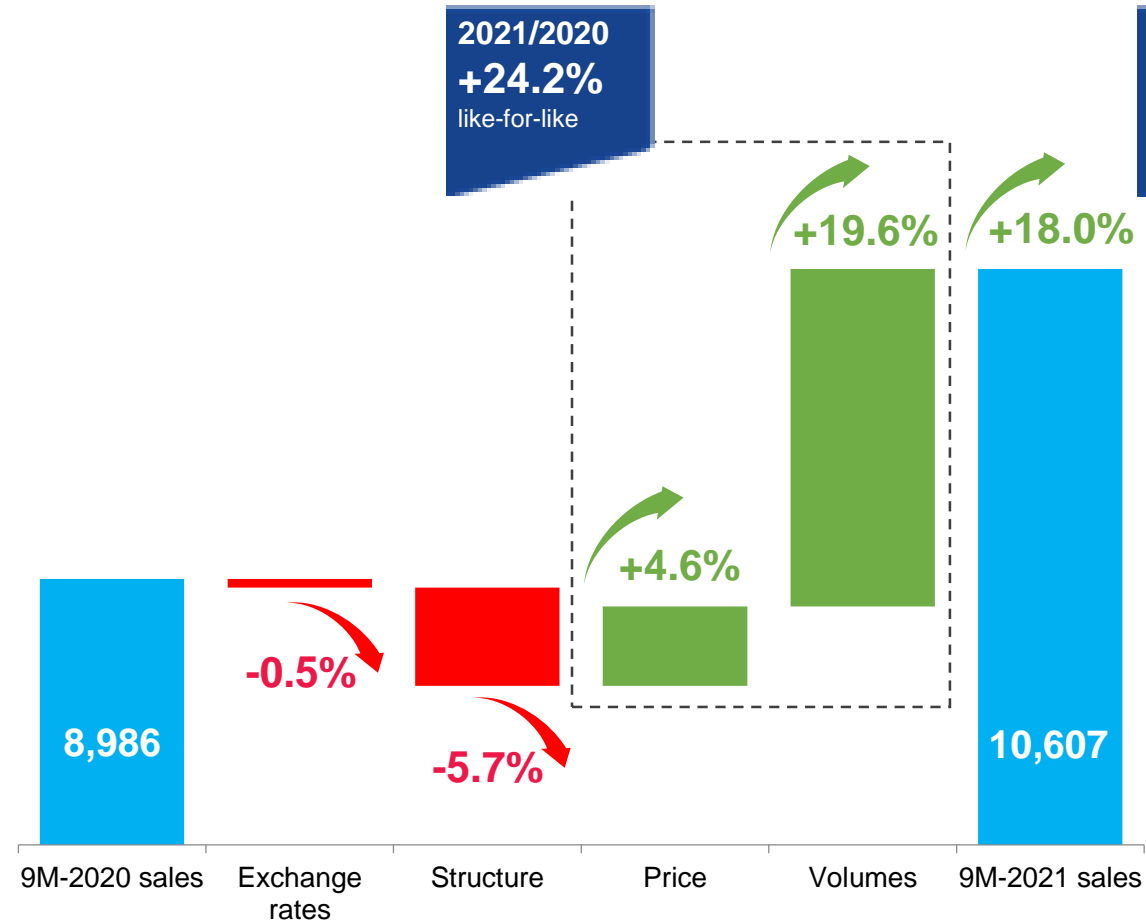
Sales (€m)



| Change in sales on a like-for-like basis | | Nordics | UK | Germany |
|--|-----------|---------|--------|---------|
| | 2021/2020 | +8.6% | +32.9% | +11.4% |
| | 2021/2019 | +11.5% | +8.2% | +6.3% |

SOUTHERN EUROPE - MIDDLE EAST & AFRICA: STRONG SALES GROWTH

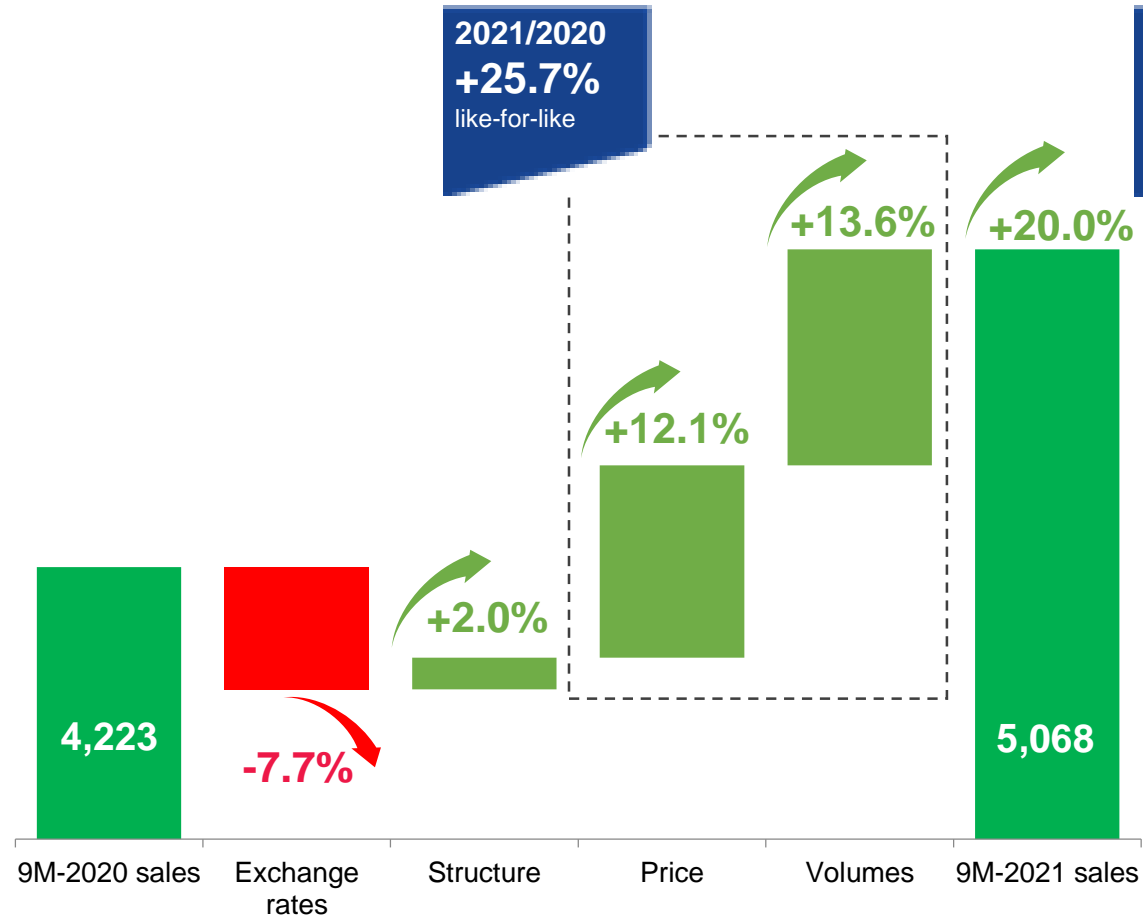
Sales (€m)



| Change in sales on a like-for-like basis | | France | Spain-Italy |
|--|-----------|--------|-------------|
| | 2021/2020 | +24.9% | +21.3% |
| | 2021/2019 | +13,6% | +7,2% |

AMERICAS: STRONG SALES GROWTH

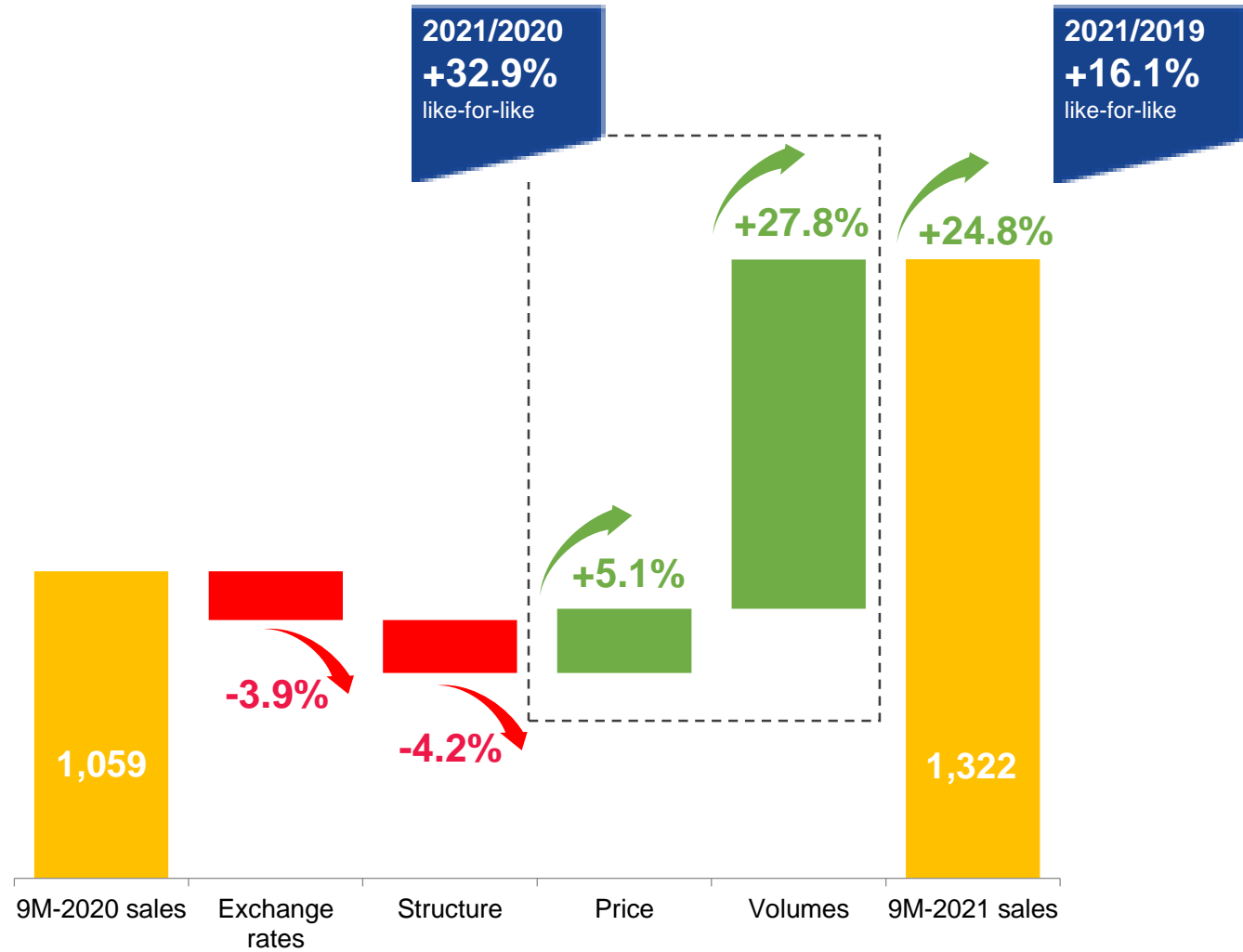
Sales (€m)



| Change in sales on a like-for-like basis | | North America | Latin America |
|--|-----------|---------------|---------------|
| | 2021/2020 | +21.7% | +37.6% |
| | 2021/2019 | +19.3% | +41.7% |

ASIA-PACIFIC: STRONG SALES GROWTH

Sales (€m)



STRATEGIC PRIORITIES

■ Accelerate the Group's growth and impact:

- **Outperformance versus the market** thanks to an agile organization focused on its customers in each country and end market
- **A range of integrated, differentiated and innovative solutions** to decarbonize construction
- **Acceleration of ESG initiatives** with the deployment of our 2030 roadmap towards carbon neutrality in 2050
- **Continued optimization of the Group's profile** (divestments and acquisitions) and integration of Chryso, a leading global player in construction chemicals

■ Continue its initiatives focused on profitability and performance: maintain robust margins and strong free cash flow generation

- **Constant focus on the price-cost spread** amid strong inflation in raw material and energy costs
- **Reduction in costs as part of post-coronavirus adaptation measures**
- Reinforcement of the **operational excellence program**
- Maintaining the **structural improvement in operating working capital requirement**
- **Capital expenditure** of around **€1.5 billion** and ongoing digital transformation
- Continued reduction in **non-operating costs**

2021 OUTLOOK

- **High Performance Solutions:** supportive industrial markets, excluding the contraction of the automotive market in Europe in particular; businesses related to customer investment should rally steadily, although they are expected to remain down on the good level recorded in 2018
- **Europe:** continued sales outperformance on a dynamic renovation market, albeit with a high comparison basis for December, with trade professionals having worked over the 2020 Christmas and New Year period
- **Americas:** market growth, particularly residential construction, in both North and Latin America
- **Asia-Pacific:** market growth with continued good momentum in China and India, but with the situation still affected by health-related disruptions in South-East Asia

For full-year 2021, the Group is targeting a very strong increase in operating income to a new all-time high, with like-for-like operating income in second-half 2021 close to the previous record of second-half 2020



01

9-MONTH SALES AND OUTLOOK

02

H1 2021 RESULTS

A. GROUP

B. SEGMENTS

03

STRATEGY

H1 2021 HIGHLIGHTS: NEW RECORDS FOR ALL PERFORMANCE INDICATORS

- » **+11.9% in organic growth versus H1 2019 and +27.4% versus H1 2020:**
 - » +7.6% in volumes on H1 2019
 - » +4.3% in prices on H1 2019 (+3.9% on H1 2020)
- » **+53% in like-for-like operating income** versus H1 2019 to **€2,376m**
- » **10.7% operating margin** in H1 2021 versus 7.6% in H1 2019
- » **+34% EBITDA** on H1 2019 to **€3,248m** and EBITDA margin at 14.7%
- » **+60% in recurring net income** on H1 2019 to **€1,506m**
- » **+47% in free cash flow** on H1 2020 to **€2,461m**, with a conversion ratio of 84%

Exceptional mobilization of all Saint-Gobain teams



SUCCESS OF “TRANSFORM & GROW”: THE GROUP IS ON A NEW LONG-TERM TRAJECTORY

» Enhanced growth and profitability profile:

- Divestment of under-performing assets: €5.3bn in sales, ~2% in EBITDA margin
- Acquisition of fast-growing and profitable assets: ~€1.5bn in sales, ~20% in EBITDA margin

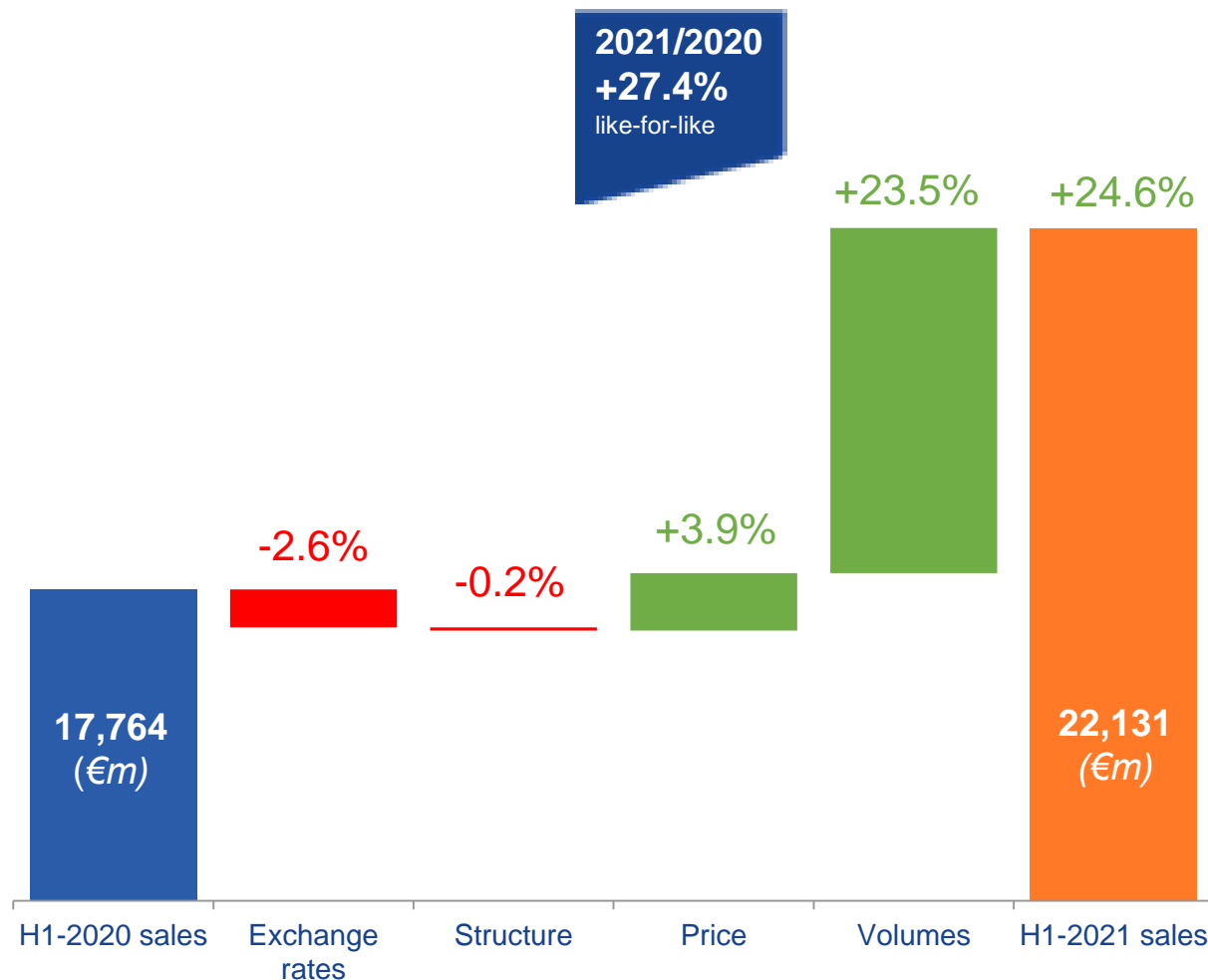
» Agile, collaborative and efficient organization:

- Dedicated teams empowered at country level
- Numerous synergies benefiting customers via integrated, differentiated solutions

“Transform & Grow” objectives significantly exceeded, with the operating margin at 10.4% over the last 12 months
(versus a target of >100 bps compared to the 7.7% of 2018)

**ENHANCED GROWTH AND PROFITABILITY PROFILE
DRIVEN BY DECARBONIZATION SOLUTIONS**

RECORD ORGANIC GROWTH IN H1



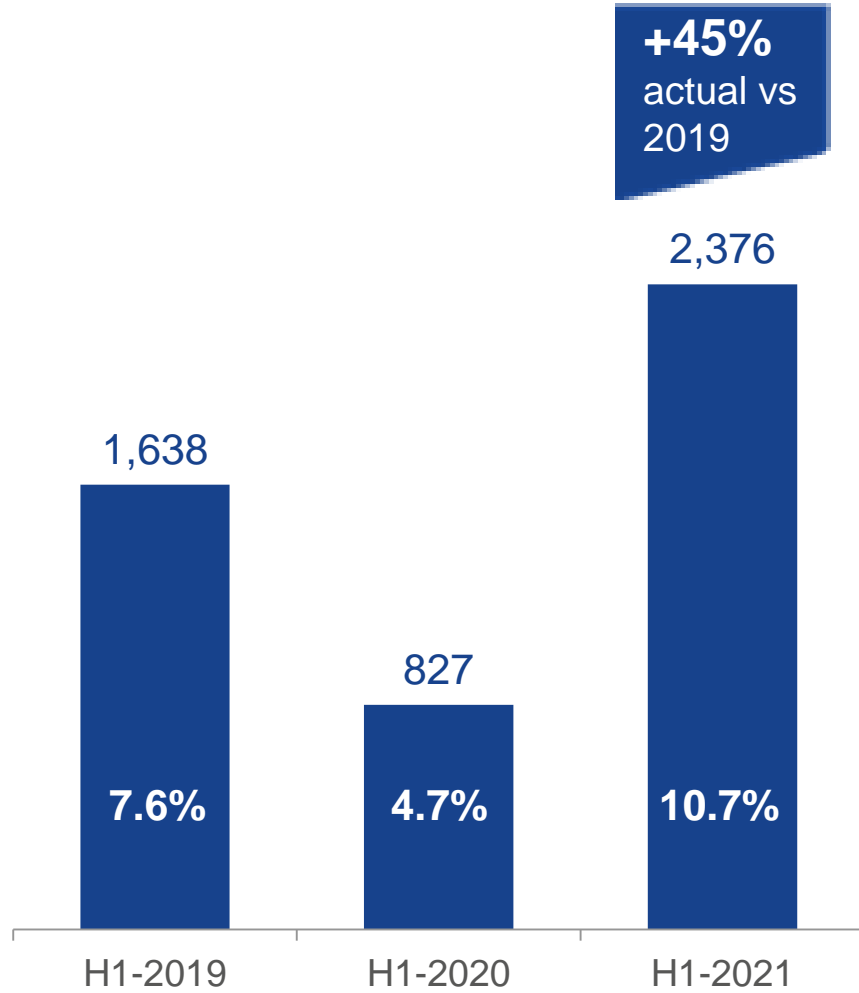
■ **Organic growth of 11.9% versus H1 2019**

■ **Exchange rates:** depreciation of the US dollar, the Brazilian real and other emerging country currencies

■ **Structure:** continued optimization of Group profile (divestments and acquisitions)

RECORD OPERATING INCOME IN H1 2021, UP 53% LIKE-FOR-LIKE VERSUS H1 2019

(Operating income in €m and margin in %)



- **Strong leverage effect** from sales volumes
- **Positive price-cost spread** ~ +€125m versus H1 2020
- **Additional savings** of €100m in H1 2021 to lower the break-even point of certain activities impacted by the coronavirus, in addition to €50m in H2 2020
- Reinforcement of the **operational excellence program**
- **Low level of overheads** thanks to discretionary savings
- **Positive structural impact** of “Transform & Grow”

THE “TRANSFORM & GROW” OBJECTIVE OF A 100 BPS MARGIN IMPROVEMENT HAS BEEN ACHIEVED EARLIER THAN EXPECTED AND SIGNIFICANTLY EXCEEDED

Change in operating margin

| | | |
|---|--------------|--|
| 2018 | 7.7% | |
| Portfolio | +60 bps | Divestment of under-performing assets, acquisition of fast-growing and profitable assets |
| Cost structure | +60 bps | T&G cost savings |
| Volumes & mix | +60 bps | Volume growth, High Performance Solutions mix effect, currency effect |
| Normalized last 12 months (at end-June 2021) | 9.5% | |
| Exceptional | +90 bps | Price/cost spread, discretionary savings, post-coronavirus volume catch-up effects |
| Published last 12 months (at end-June 2021) | 10.4% | <i>Operating margin at 10.0% in H2 2020 and 10.7% in H1 2021</i> |

RECORD BUSINESS INCOME AND EBITDA

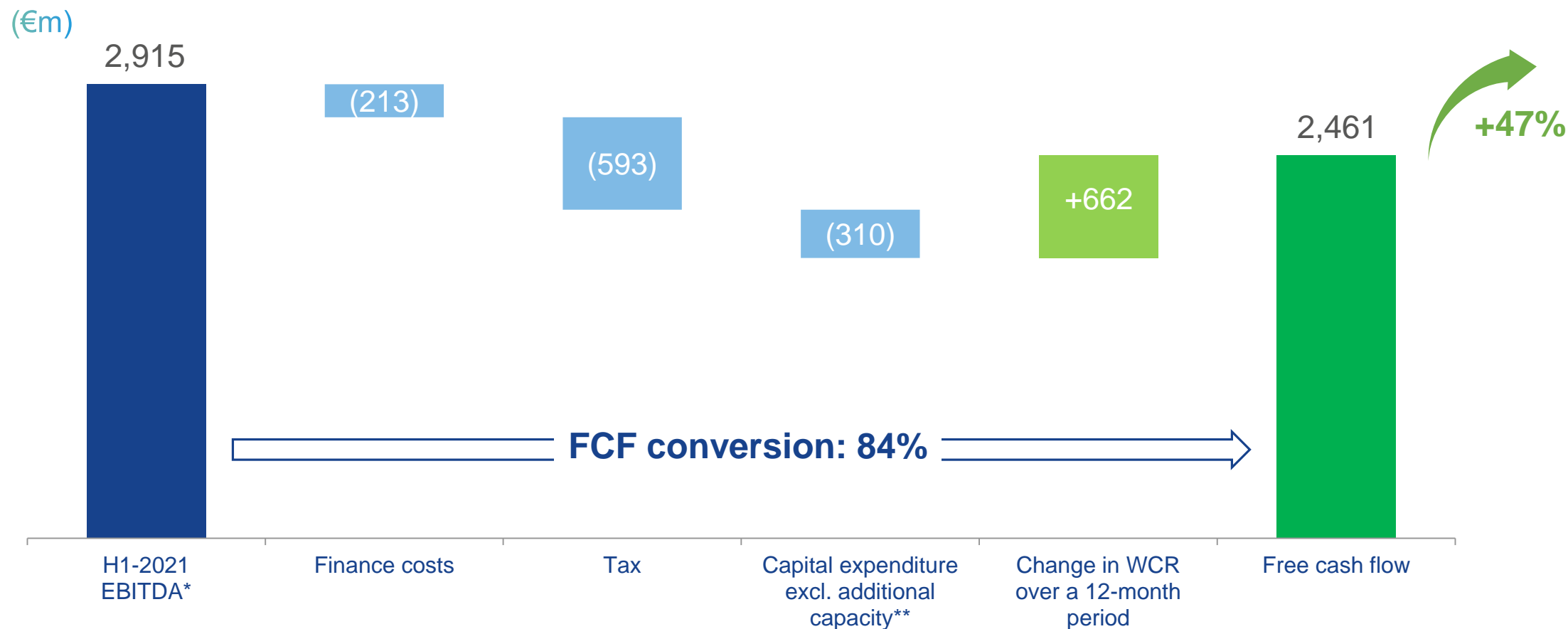
| €m | H1-2019 | H1-2020 | H1-2021 | H1-2021/ H1-2020 | H1-2021/ H1-2019 |
|---|--------------|-------------|--------------|---------------------|---------------------|
| Operating income | 1,638 | 827 | 2,376 | +187% | +45.1% |
| Non-operating costs | (168) | (142) | (82) | | |
| Disposal gains (losses) and impacts resulting from changes in Group structure | (16) | (22) | (53) | | |
| Asset write-downs and other | (201) | (712) | (97) | | |
| Business income | 1,253 | (49) | 2,144 | n.s. | +71.1% |

| | | | | | |
|---|--------------|--------------|--------------|-----------------|-----------------|
| Operating income | 1,638 | 827 | 2,376 | +187% | +45.1% |
| Operating depreciation and amortization | 947 | 950 | 954 | | |
| Non-operating costs | (168) | (142) | (82) | | |
| EBITDA | 2,417 | 1,635 | 3,248 | +98.7% | +34.4% |
| EBITDA margin (as a % of sales) | 11.2% | 9.2% | 14.7% | +550 bps | +350 bps |

RECORD RECURRING NET INCOME AND RECURRING EPS

| €m | H1-2019 | H1-2020 | H1-2021 | H1-2021/ H1-2020 | H1-2021/ H1-2019 |
|--|--------------|--------------|--------------|---------------------|---------------------|
| Business income | 1,253 | (49) | 2,144 | n.s. | +71.1% |
| Net financial expense | (250) | (234) | (213) | | |
| <i>Average cost of gross debt (at June 30)</i> | <i>2.2%</i> | <i>2.0%</i> | <i>2.0%</i> | | |
| Dividends received from investments | 28 | 34 | 0 | | |
| Income tax | (318) | (183) | (593) | | |
| Net attributable income | 689 | (434) | 1,298 | | |
| Recurring net income | 944 | 272 | 1,506 | n.s. | +59.5% |
| Half-year recurring EPS (€) | 1.74 | 0.51 | 2.85 | n.s. | +63.8% |

RECORD FREE CASH FLOW OF €2.5bn, UP 47%



H1-2020 : €1,299m **FCF conversion : 129%** €1,678m

* EBITDA less depreciation of right-of-use assets: €3,248m - €333m = €2,915m (versus €1,299m in H1-2020)

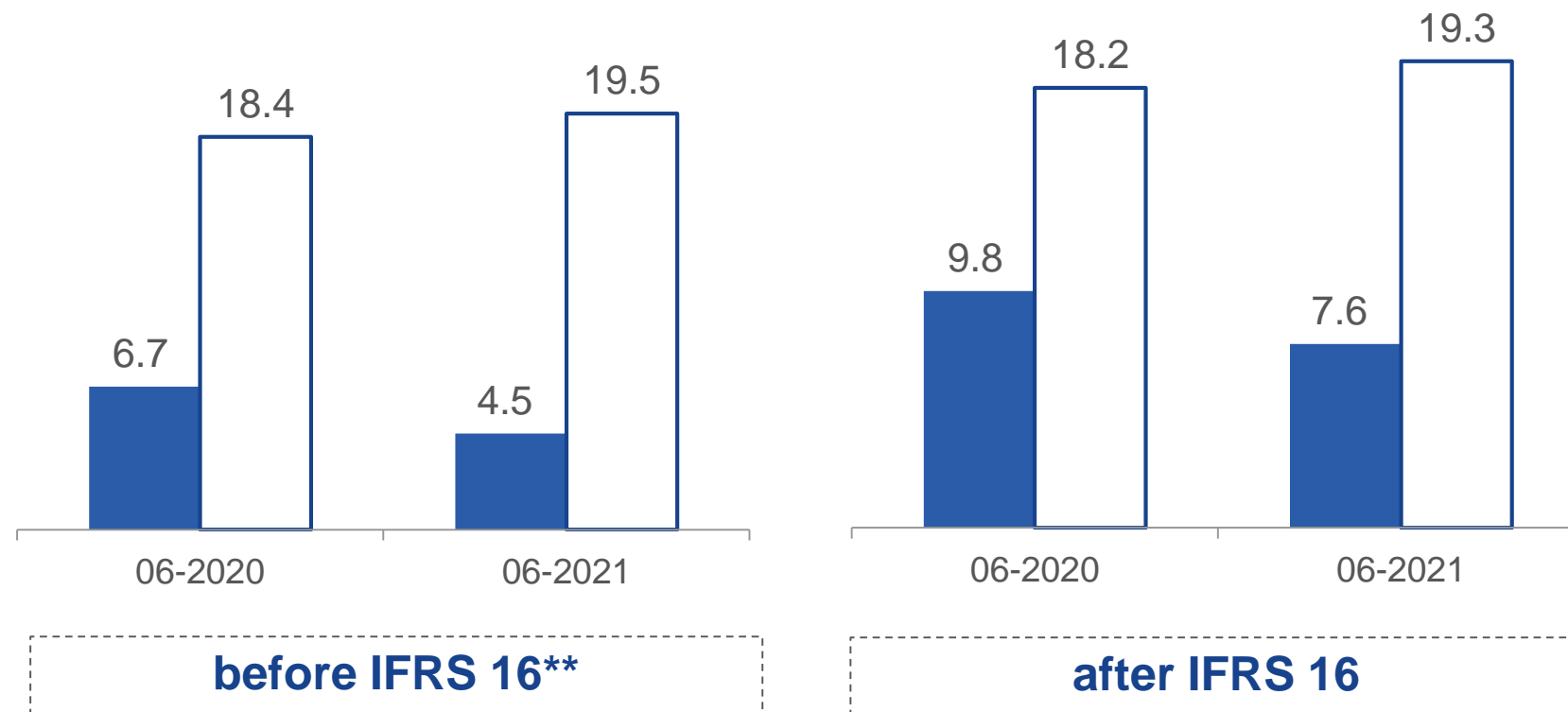
** Capital expenditure = €431m, including €121m in additional capacity investments linked to organic growth

DECREASE IN NET DEBT

(€bn)

■ Net debt
□ Shareholders' equity

Rating: BBB/Baa2



| | | | | | |
|-------------------------------|-----|-----|--|-----|-----|
| Net debt/shareholders' equity | 36% | 23% | | 54% | 39% |
| Net debt/EBITDA* | 2.0 | 0.9 | | 2.4 | 1.3 |

* EBITDA over a 12-month period

** before IFRS 16: estimates



01

9-MONTH SALES AND OUTLOOK

02

H1 2021 RESULTS

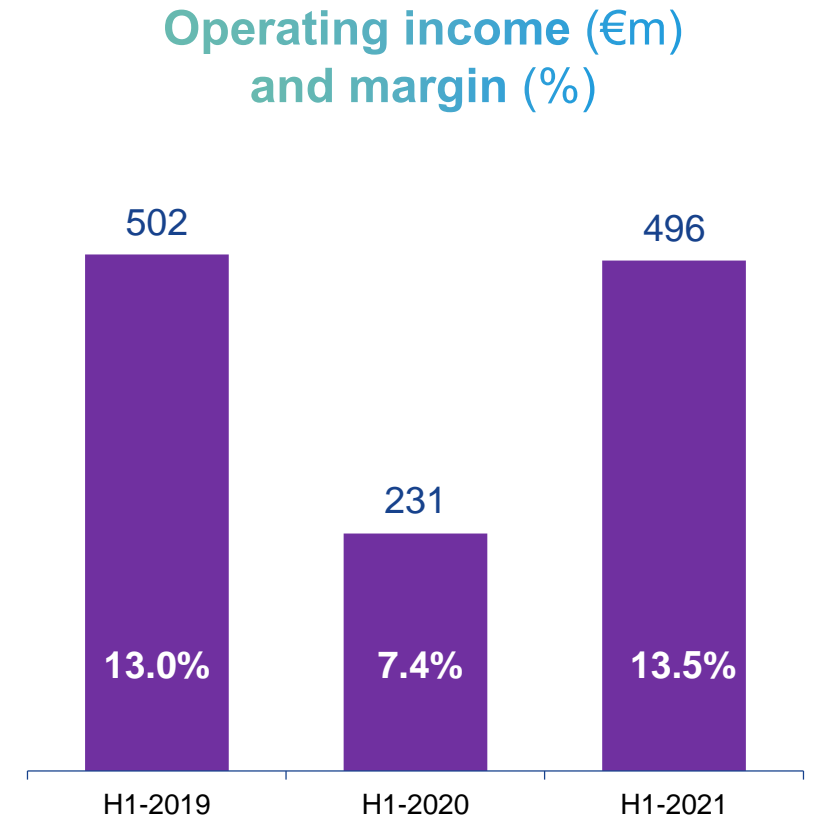
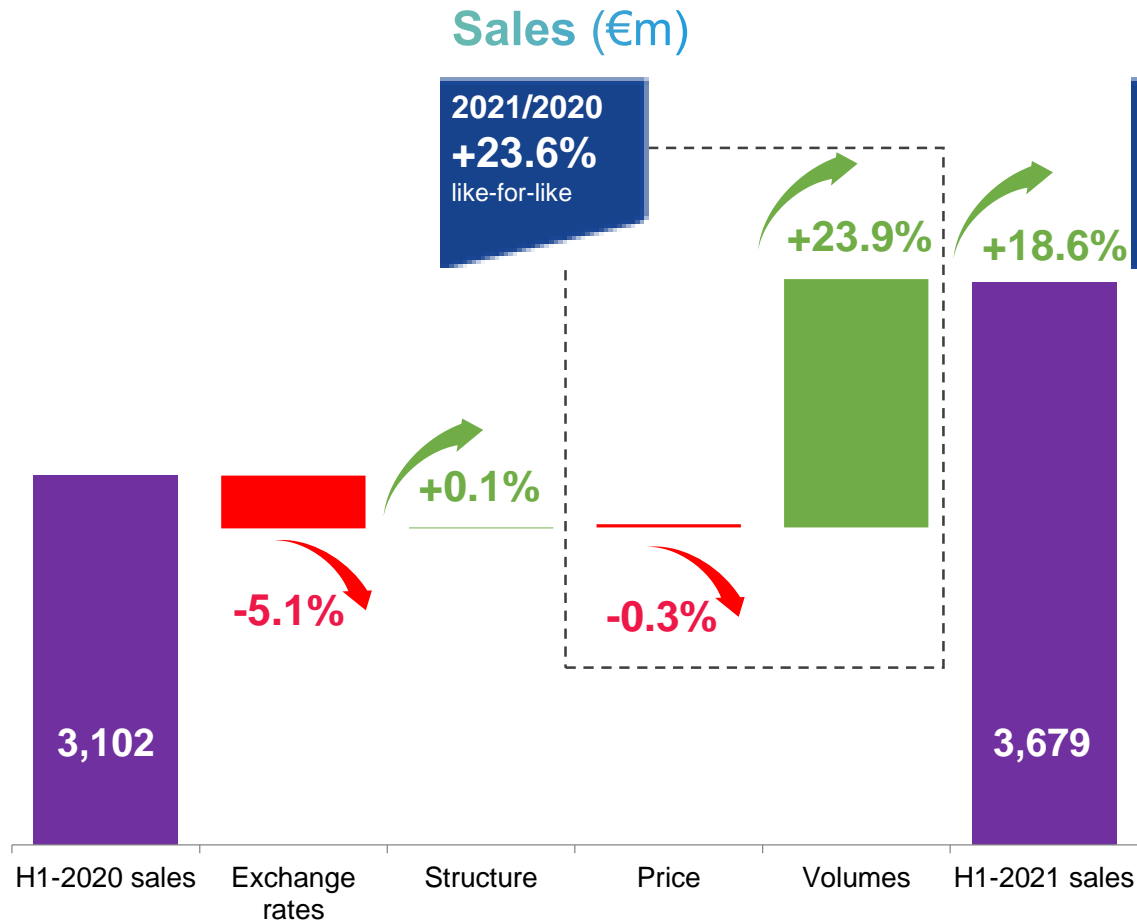
A. GROUP

B. SEGMENTS

03

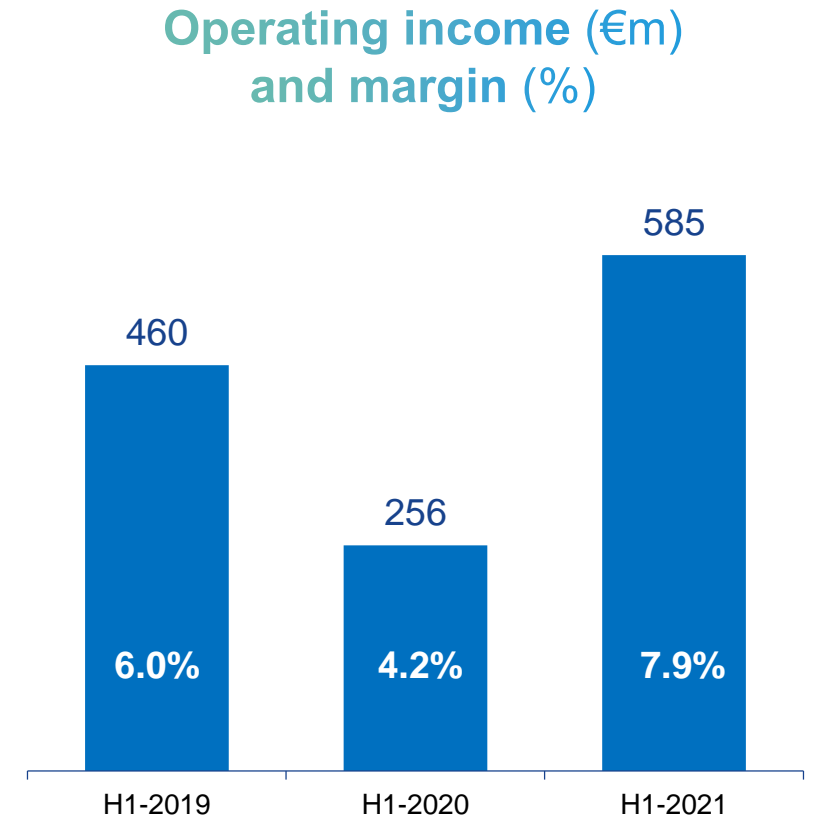
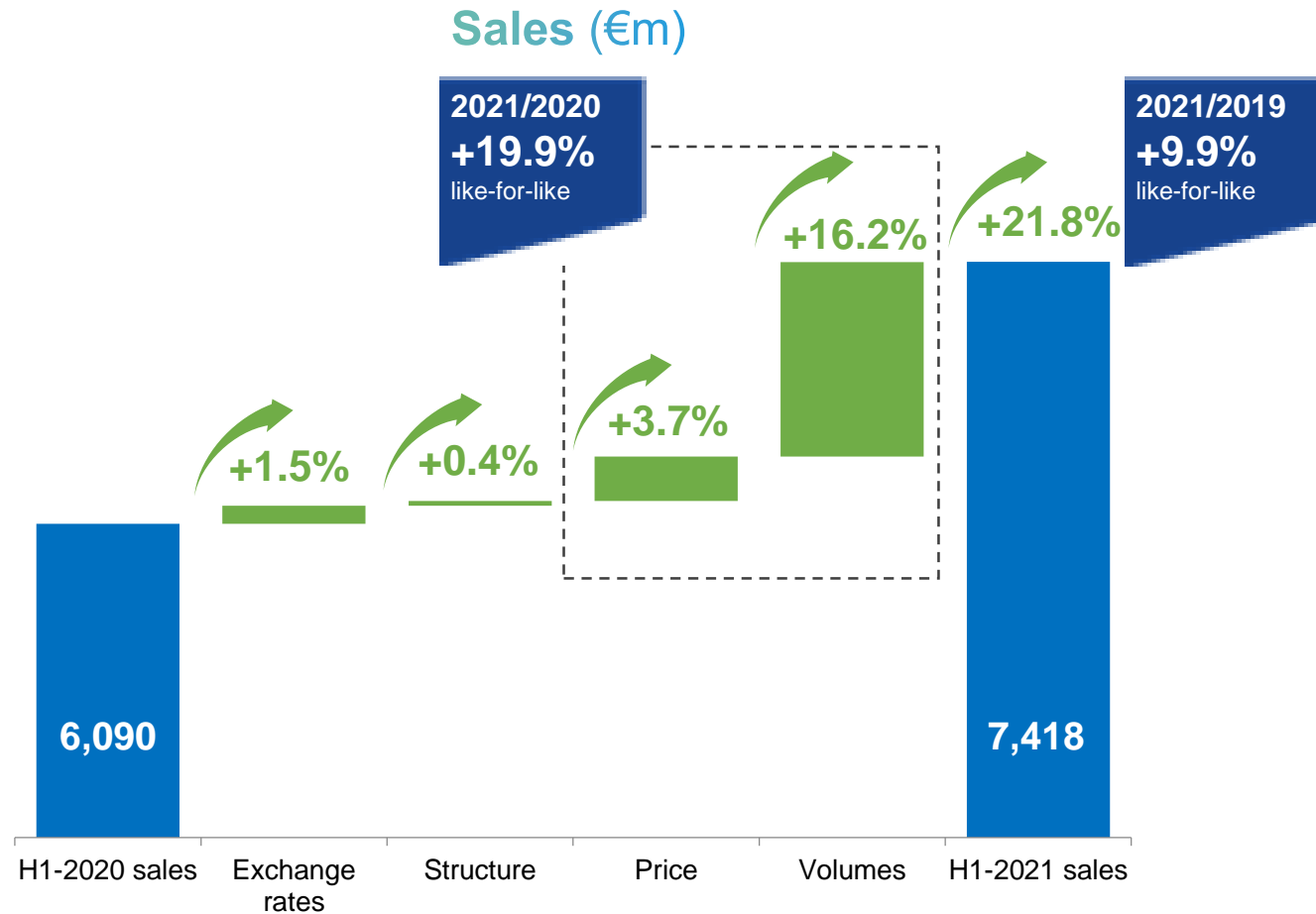
STRATEGY

HIGH PERFORMANCE SOLUTIONS: SLIGHT GROWTH IN SALES VERSUS H1 2019 AND SEQUENTIAL MARGIN IMPROVEMENT



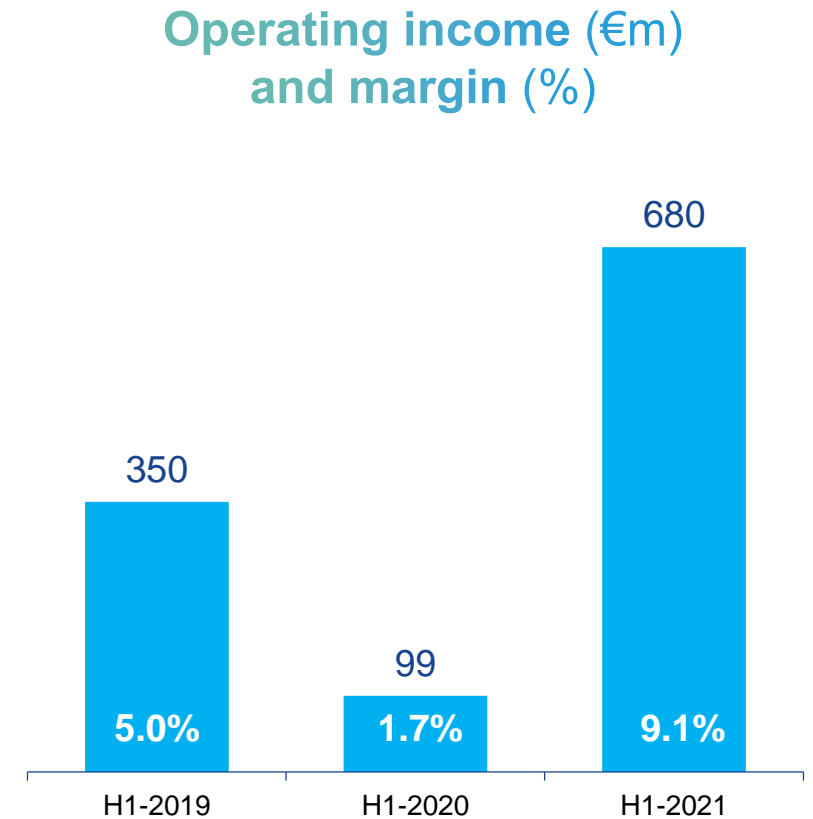
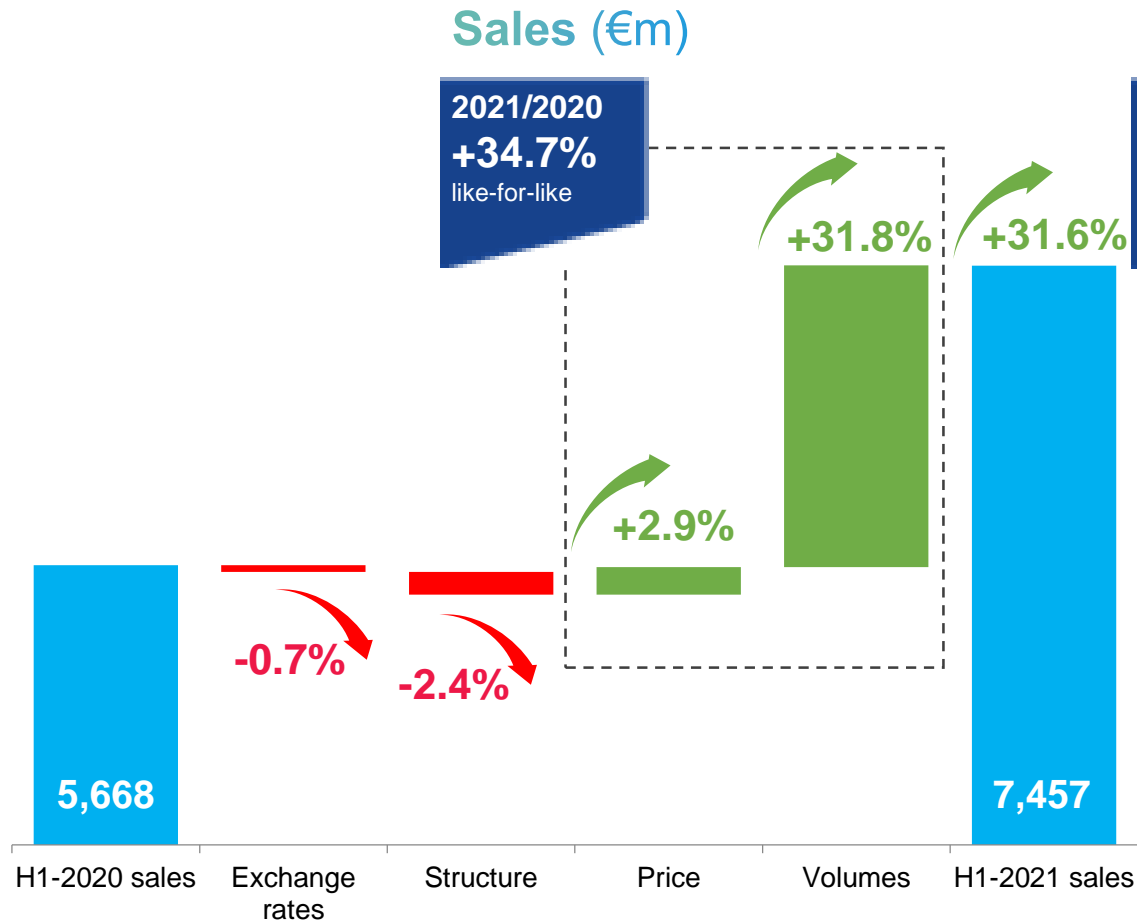
| Change in sales on a like-for-like basis | | Mobility | Other ind. |
|--|-----------|----------|------------|
| | 2021/2020 | +31.2% | +19.3% |
| | 2021/2019 | -3.3% | +5.5% |

NORTHERN EUROPE: GROWTH IN SALES DRIVEN BY RENOVATION AND A GOOD MARGIN LEVEL



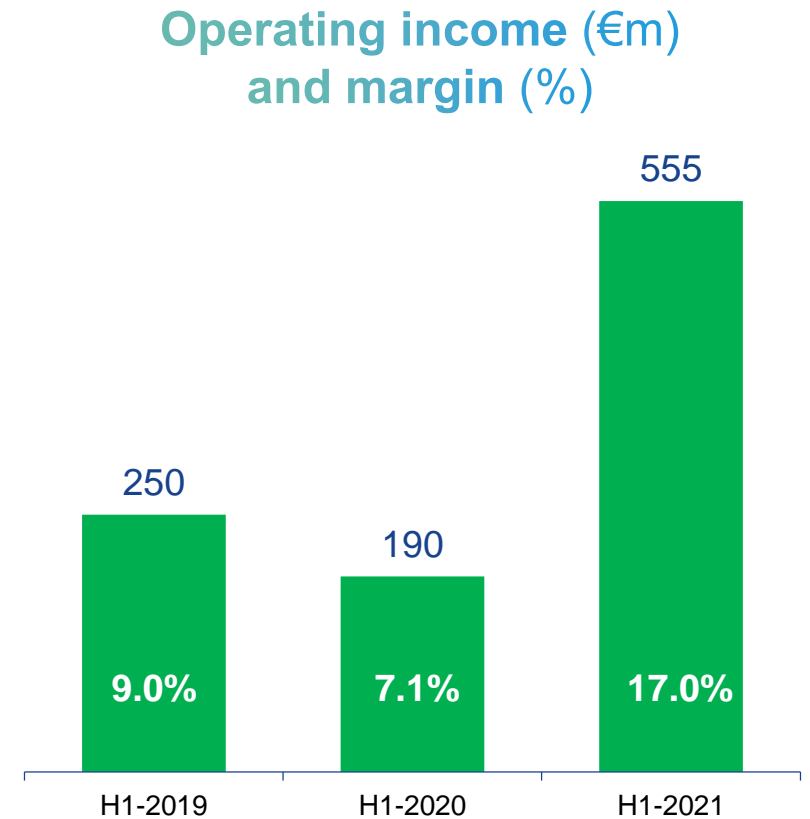
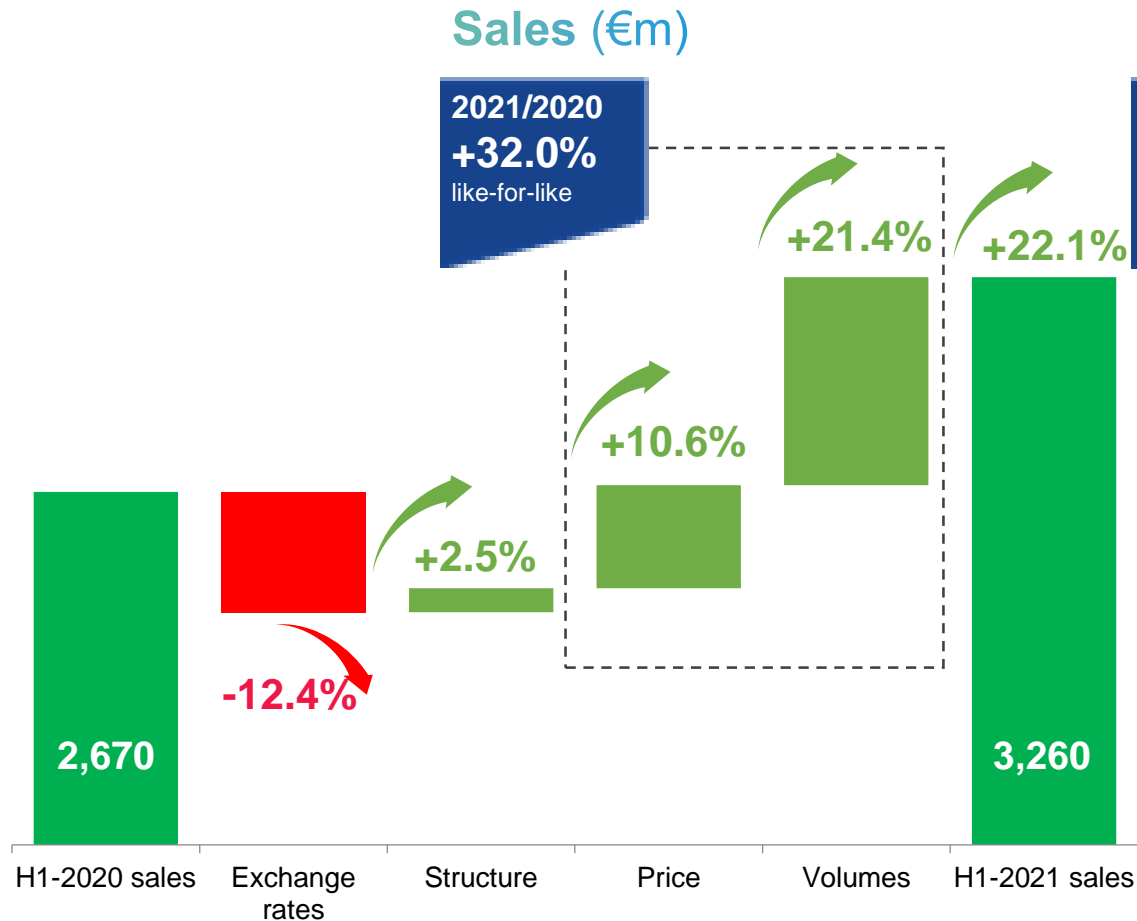
| Change in sales on a like- for-like basis | | Nordics | UK | Germany |
|---|-----------|---------|--------|---------|
| | 2021/2020 | +7.8% | +46.7% | +14.3% |
| | 2021/2019 | +11.8% | +6.2% | +6.8% |

SOUTHERN EUROPE - MIDDLE EAST & AFRICA: STRONG SALES MOMENTUM IN THE RENOVATION MARKET AND RECORD MARGIN



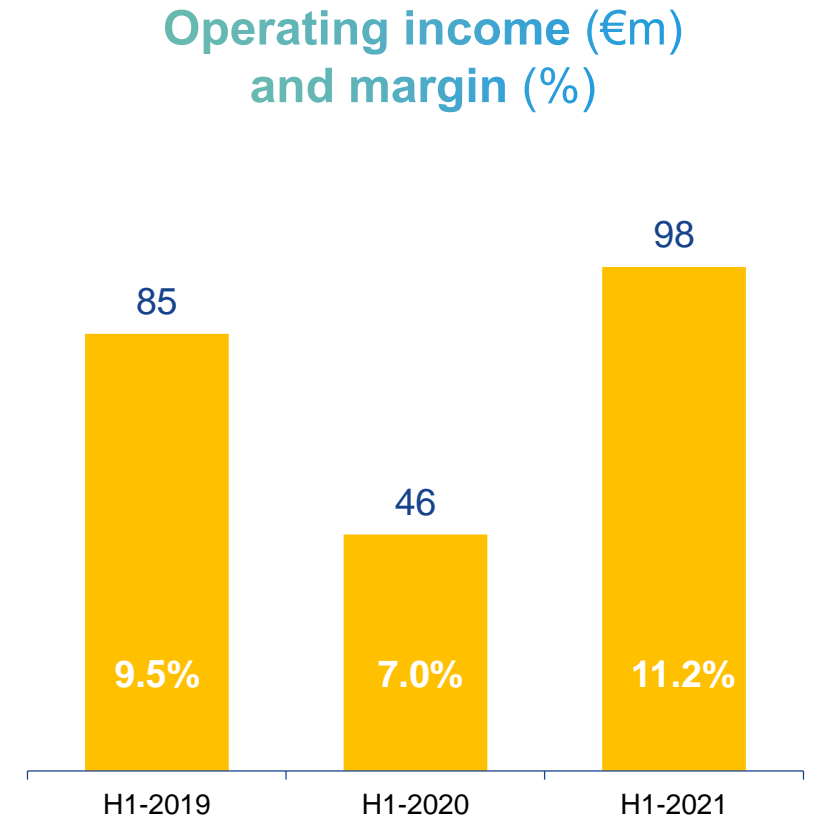
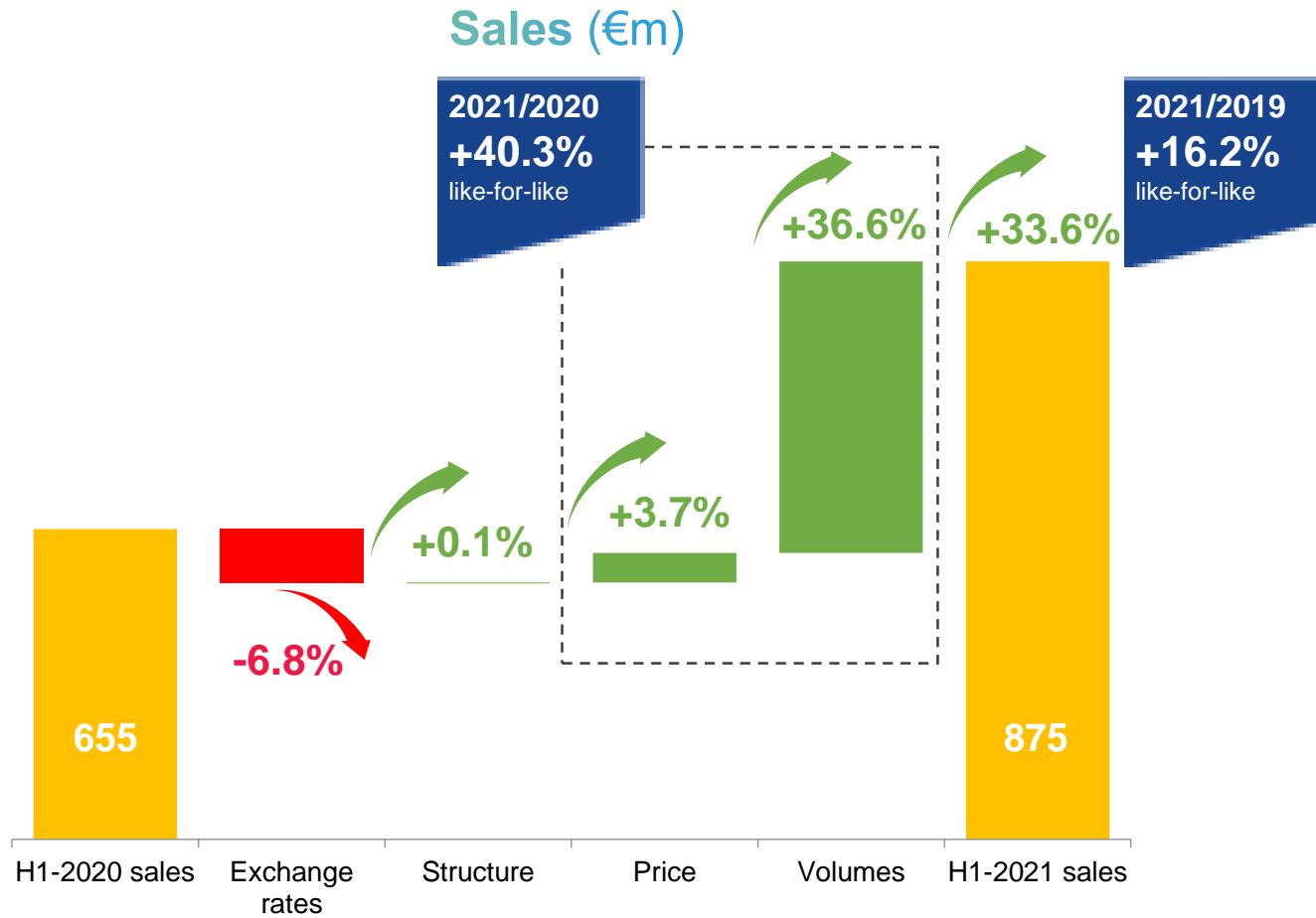
| Change in sales on a like- for-like basis | | France | Spain-Italy |
|---|-----------|--------|-------------|
| | 2021/2020 | +37.2% | +30.3% |
| | 2021/2019 | +14.4% | +5.5% |

AMERICAS: SHARP GROWTH IN SALES AND RECORD MARGIN



| Change in sales on a like-for-like basis | | North America | Latin America |
|--|-----------|---------------|---------------|
| | 2021/2020 | +26.1% | +50.1% |
| | 2021/2019 | +19.9% | +37.1% |

ASIA-PACIFIC: STRONG SALES AND MARGIN GROWTH





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02 H1 2021 RESULTS

03 **STRATEGY**

SAINT-GOBAIN LEVERAGED STRONG TAILWINDS IN H1 2021...



Acceleration on growth markets



Renovation in Europe



New build in the US



Urbanization in emerging countries

+7.6%
in volume
H1 2021 vs. H1 2019



Unmatched solutions offering



~70%
of Group sales in
sustainable solutions¹

1. Sustainable solutions contribute to energy and environmental transition or to final users' and installers' well-being and comfort

...WITH BEST-IN-CLASS EXECUTION...

Agile organization

Constant focus on price/cost spread

Supply chain optimization for raw materials availability

€150m savings
Post-coronavirus adaptation measures¹



Customer satisfaction

50
+3pts
Customer NPS² in Distribution

Award-winning customer service in Vietnam in 2021



Operational excellence

+9.5%
Increase in productivity in Distribution³

13
Plants opened in the last 12 months

+12%
Increase in plant productivity



1. €150m savings over the last 12 months until end of June 2021, as part of post-coronavirus adaptation measures to lower the break-even point of certain businesses
2. H1 2021 Distribution France customer NPS: Net Promoter Score
3. European distribution excluding German divestment H1 2021 vs. H1 2019

...WHILE SHAPING OUR FUTURE GROWTH...

Improved growth and profitability profile

Acquisitions



Divestments¹



Innovative & digital solutions



+29%
sales

**Patented
cement-free
mortar solution²**



**Dedicated solution for
timber frame buildings**



+4 pts

**In E-commerce
sales in the
Nordics
>30% of sales³**

1. Deals signed or closed in H1 2021
2. H1 2021 vs. H1 2019 in France
3. Dahl Nordics (Norway, Sweden, Denmark) in H1 2021

... AND ROLLING OUT OUR ESG ROADMAP

CLIMATE CHANGE

1,000
EMPLOYEE
INITIATIVES
Internal
Carbon Fund

1ST NET
ZERO
CARBON
gypsum plant
worldwide

CIRCULAR ECONOMY

MEMBER OF
VALOBAT
eco-organism for
circularity in the
building sector
in France

 **POINT.P**
roadshow to raise
awareness
on biosourced
materials

INCLUSIVE GROWTH

2,000
work-study
positions opened
for young
professionals
in France

\$1,500
per employee
from our US
employee
relief fund¹

HEALTH AND SAFETY ACROSS THE ENTIRE VALUE CHAIN

 **HICE**²
global indicator
to measure
occupational
health

VACCINATION
against COVID-19
offered to employees
in Saint-Gobain
premises³

EMPLOYEE ENGAGEMENT AND DIVERSITY

38%
women members
of the Executive
Committee

60,000
employee
shareholders

BUSINESS ETHICS

50K VIEWS
of Principles of
Conduct and
Action Day

85%
completion of
anti-harassment
campaign
in the US

- 35 /
1. For employees suffering hardship
 2. HICE: Health Indicator for Occupational Exposure
 3. Wherever permitted by health authorities

SAINT-GOBAIN IS AT THE HEART OF GLOBAL CHALLENGES

70%

of the global economy
committed to carbon neutrality

UN December 2020

x3

increase in resource
consumption in the last 50 years

+2bn

urban population
in emerging markets

By 2050, UN projections 2015-2050

MAKING THE WORLD A BETTER HOME

OUR SOLUTIONS REDUCE CO₂ EMISSIONS IN CONSTRUCTION

ENERGY-EFFICIENT RENOVATION

Supported by stimulus packages and raise in environmental awareness



CHALLENGE

-55%

greenhouse gas emissions
by 2030 in European Union

Compared to 1990

OUR ACTIONS



Pre.formance

Energy performance improvement in Germany with 2-D offsite: 50% reduction in CO₂ emissions vs. traditional homes



Renov'up

Program launched in association with start-ups and SMEs in France to accelerate innovative solutions for building renovation

~50% Group sales in renovation market

OUR SOLUTIONS ARE RESOURCE-EFFICIENT

RESOURCE EFFICIENCY

Supported by light construction & circular economy



CHALLENGE



x3

increase in natural
resources consumption

1970-2017
consumption increase
vs. x2 population increase

OUR ACTIONS



Glass wool recycling

Insulation material recycling service



Kitting solutions for light construction

Plasterboards, metal framing and
accessories to reduce on-site waste and
improve productivity

~40% Group sales in light construction

OUR SOLUTIONS SUPPORT EMERGING COUNTRIES GROWTH

URBANIZATION IN EMERGING COUNTRIES

Supported by Saint-Gobain's solutions & global footprint



CHALLENGE



+2bn

urban population
in emerging countries

Urban inhabitants in emerging countries
by 2050 - UN projections 2015-2050

OUR ACTIONS



+90% growth in Saint-Gobain's
EV sales (17-21 CAGR)
~20% of Saint-Gobain Mobility
sales on EV market by end-2021



**Prioritize plant
openings in emerging
countries**

~20% Group sales in emerging countries

OUR SOLUTIONS HELP DECARBONIZE INDUSTRIAL PROCESSES

INDUSTRY DECARBONIZATION

Supported by Saint-Gobain's solutions & global footprint



1. Climate Watch

40 /

CHALLENGE



30%

Share of manufacturing industry emissions out of total CO₂ emissions¹

OUR ACTIONS



Bioprocessing solutions

Recyclable single-use systems to avoid water & chemicals usage



Refractories for glass furnaces

25% reduction in greenhouse gas thanks to design improvements and cruciform use

Targeting net zero carbon by 2050

AN EXPERIENCED AND DIVERSE MANAGEMENT TEAM EMPOWERED TO DRIVE RESULTS



38%

% women

50%

% international members

18

average years of experience in Saint-Gobain

IMPORTANT DISCLAIMER – FORWARD-LOOKING INFORMATION

This presentation contains forward-looking statements with respect to Saint-Gobain's financial condition, results, business, strategy, plans and outlook. Forward-looking statements are generally identified by the use of the words "expect", "anticipate", "believe", "intend", "estimate", "plan" and similar expressions. Although Saint-Gobain believes that the expectations reflected in such forward-looking statements are based on reasonable assumptions as at the time of publishing this document, investors are cautioned that these statements are not guarantees of its future performance. Actual results may differ materially from the forward-looking statements as a result of a number of known and unknown risks, uncertainties and other factors, many of which are difficult to predict and are generally beyond the control of Saint-Gobain, including but not limited to the risks described in the "Risk Factors" section of Saint-Gobain's Universal Registration Document available on its website (www.saint-gobain.com). Accordingly, readers of this document are cautioned against relying on these forward-looking statements. These forward-looking statements are made as of the date of this document. Saint-Gobain disclaims any intention or obligation to complete, update or revise these forward-looking statements, whether as a result of new information, future events or otherwise. This presentation does not constitute any offer to purchase or exchange, nor any solicitation of an offer to sell or exchange securities of Saint-Gobain. No representation or warranty, express or implied, is made by Saint-Gobain or its managers, corporate officers, employees, contractors, representatives or advisors as to the accuracy or completeness of the information or opinions contained in this presentation.



APPENDICES

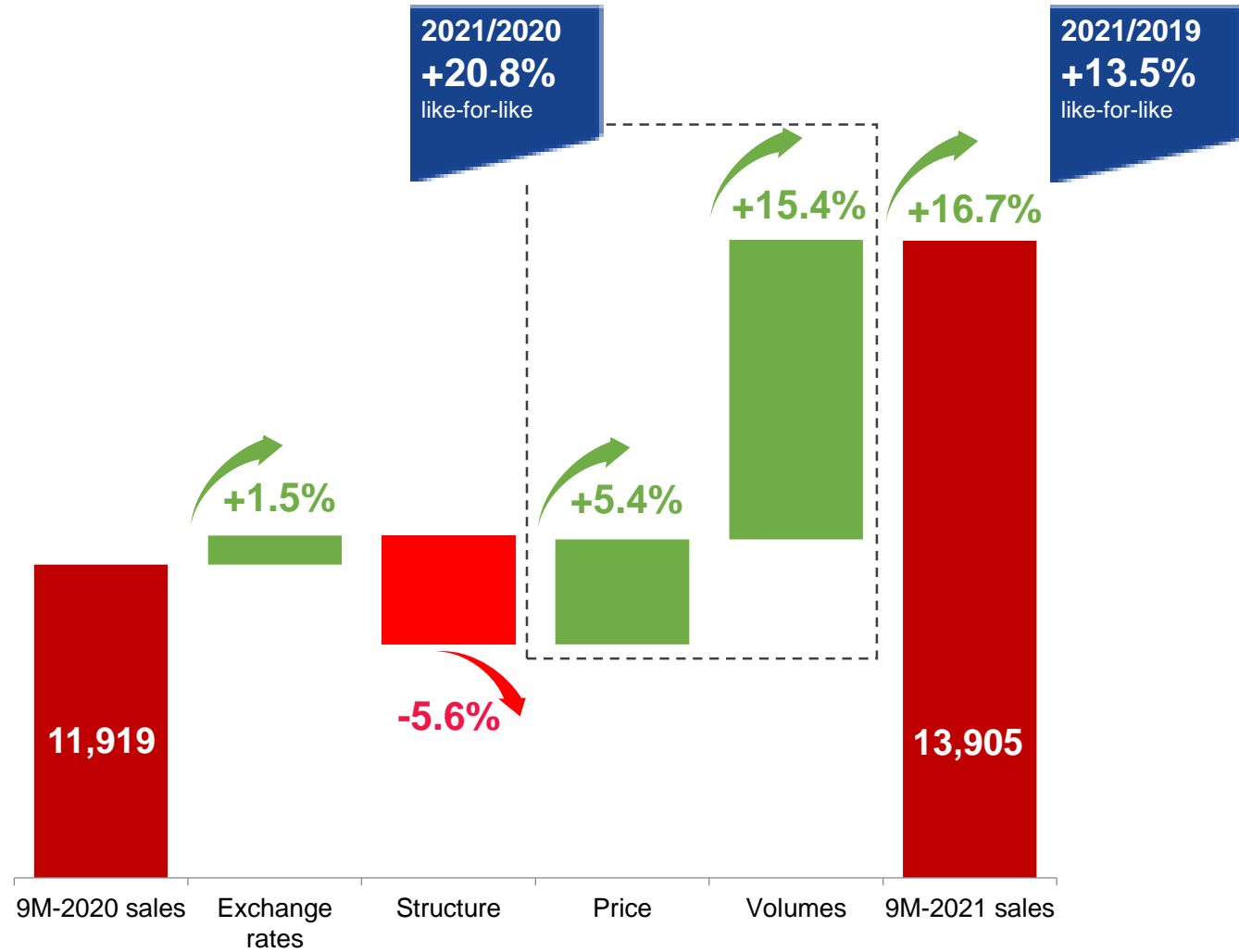


H1 2021 KEY FIGURES

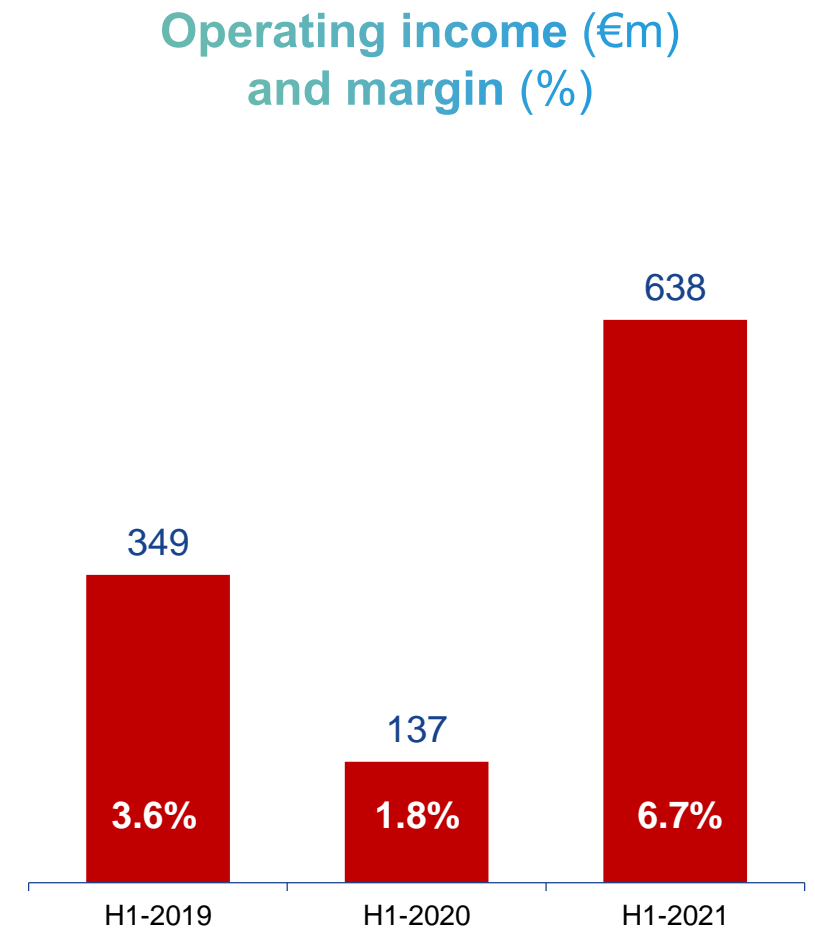
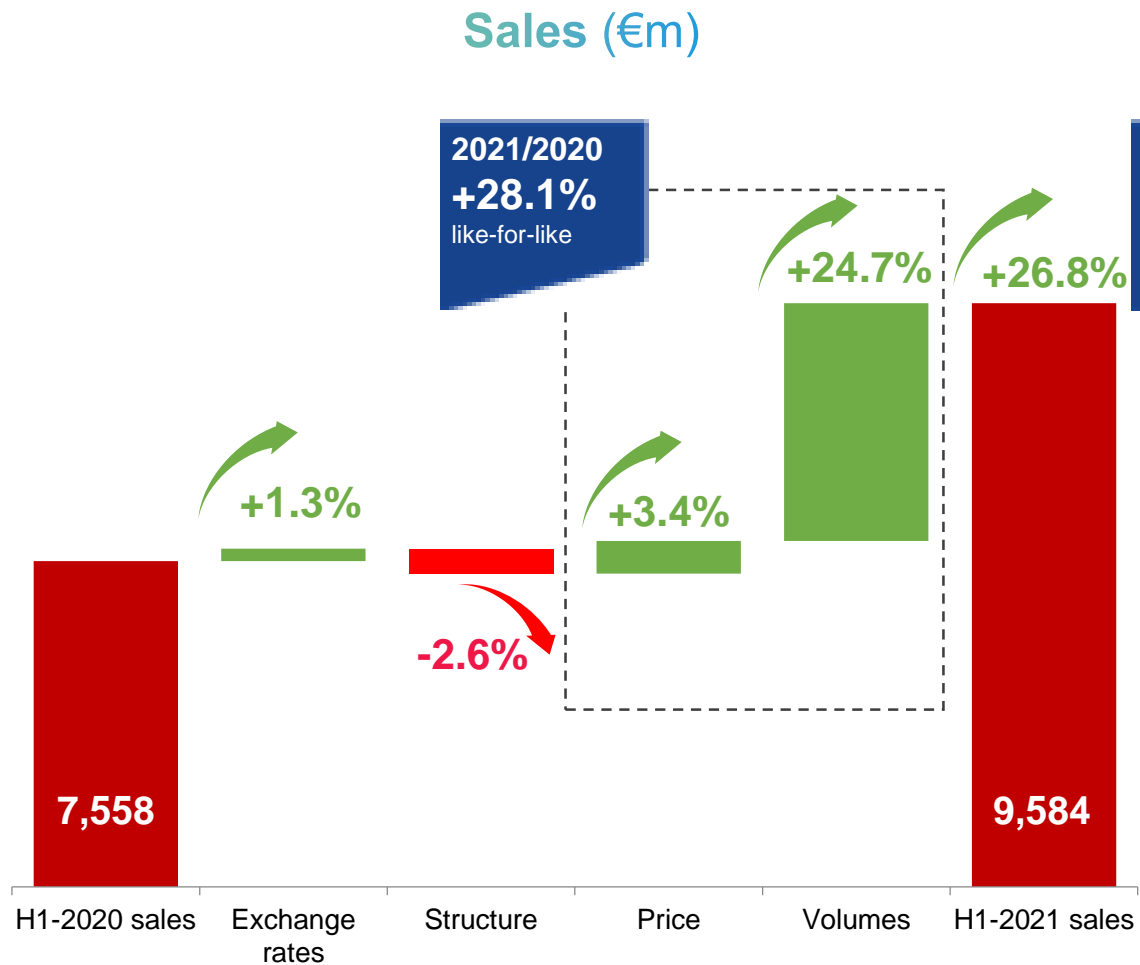
| | | change/H1-2020 | | change/H1-2019 | |
|----------------------|---------|----------------|---------------|----------------|---------------|
| | | actual | like-for-like | actual | like-for-like |
| Sales | €22.1bn | +24.6% | +27.4% | +2.1% | +11.9% |
| Operating income | €2,376m | +187% | +193% | +45.1% | +52.7% |
| Operating margin | 10.7% | +600 bps | | +310 bps | |
| EBITDA | €3,248m | x 2 | | +34.4% | |
| EBITDA margin | 14.7% | +550 bps | | +350 bps | |
| Recurring net income | €1,506m | x 5.5 | | +59.5% | |
| Free cash flow | €2,461m | +46.7% | | x 3.6 | |

BUILDING DISTRIBUTION EUROPE: 9-MONTH 2021 SALES

Sales (€m)

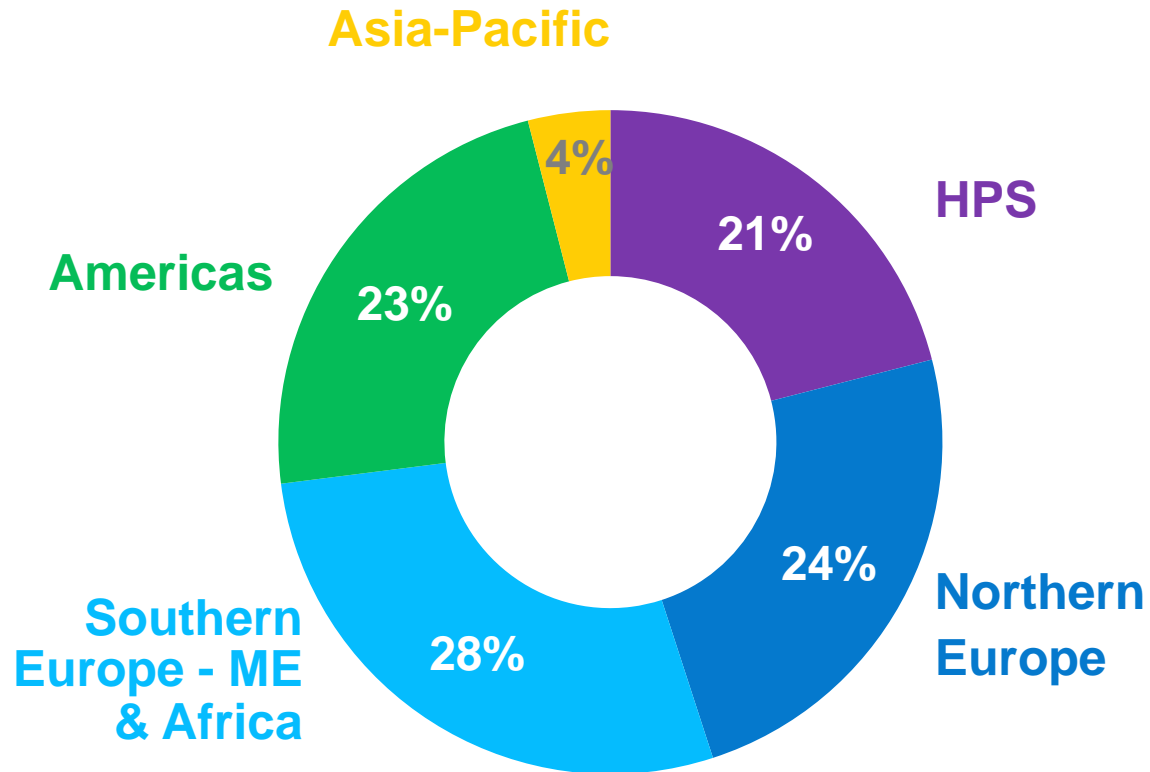


BUILDING DISTRIBUTION EUROPE: RECORD MARGIN AT 6.7% IN H1 2021

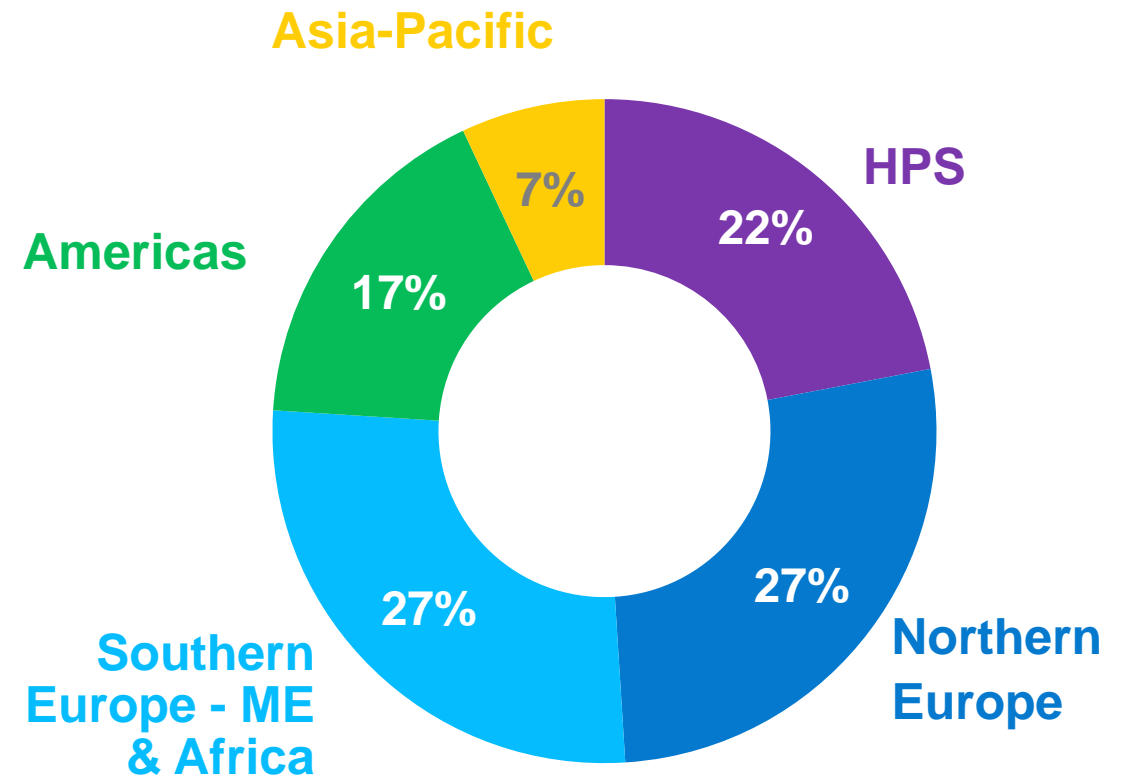


OPERATING INCOME AND INDUSTRIAL ASSETS BY SEGMENT

Breakdown of H1 2021
Operating income

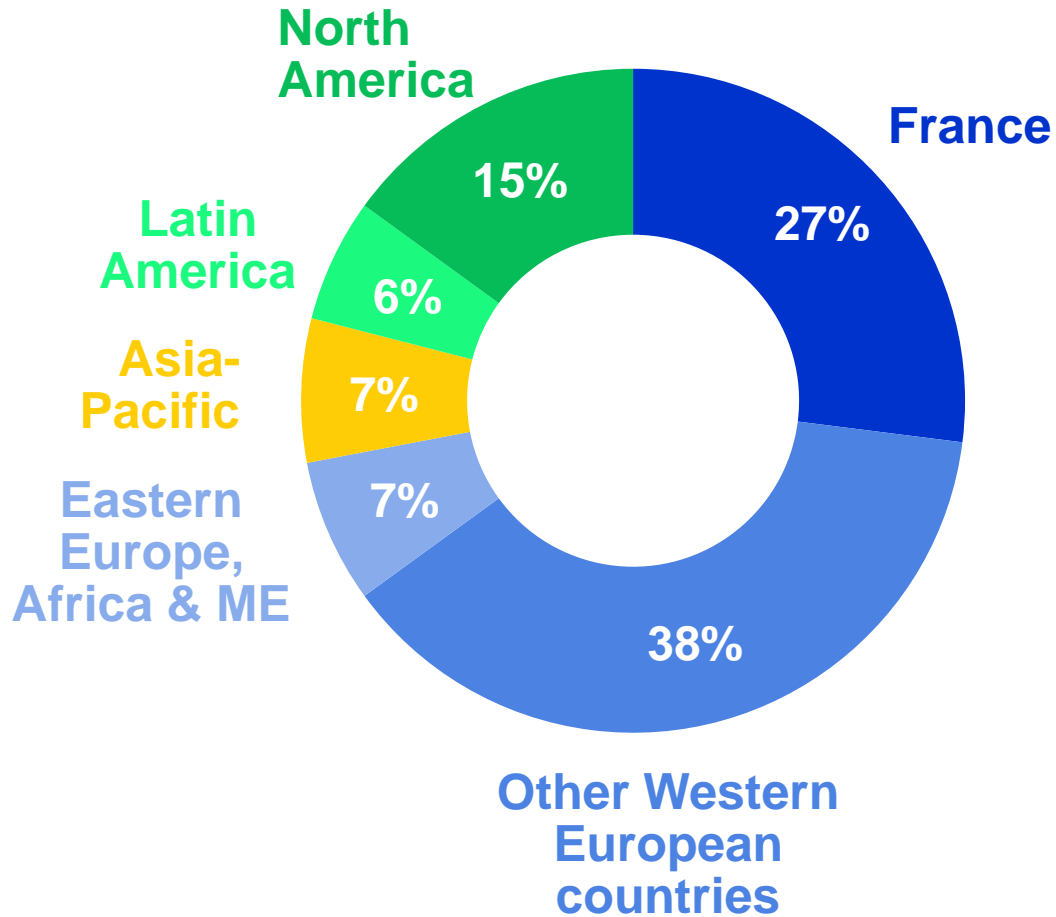


Industrial assets
at June 30, 2021

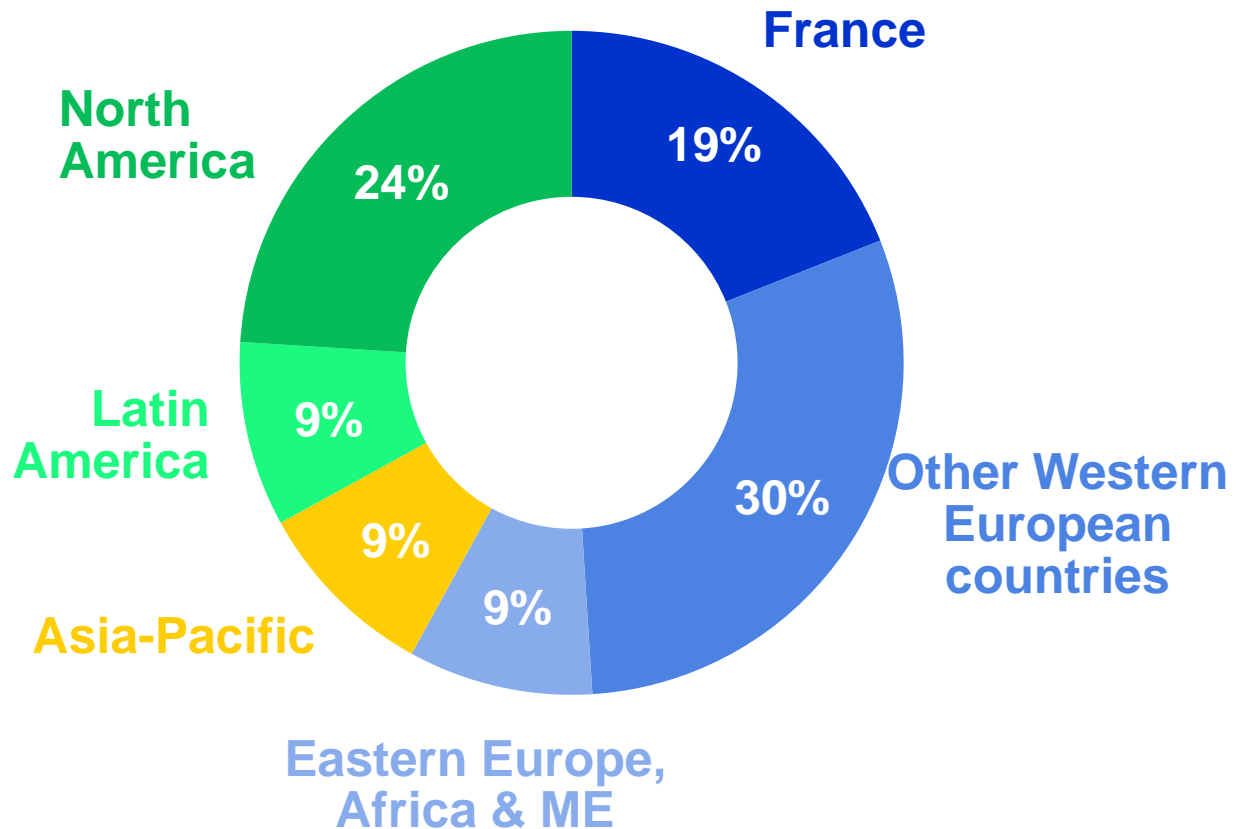


GROUP SALES AND OPERATING INCOME BY GEOGRAPHIC AREA

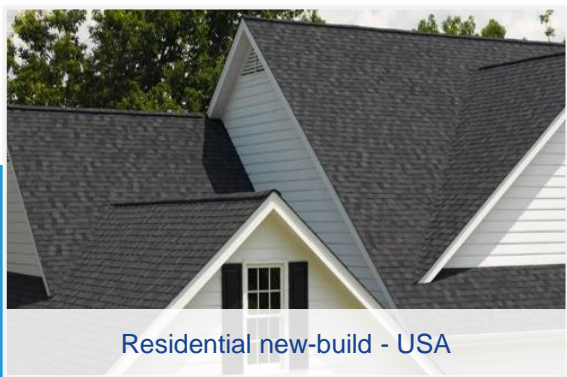
H1 2021 Sales



H1 2021 Operating income

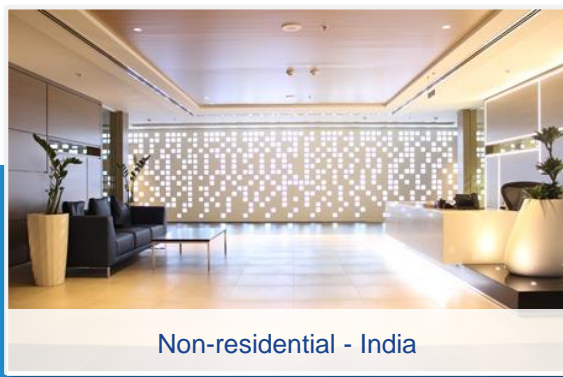


OUR GROWTH STRATEGY: ROLL OUT SAINT-GOBAIN SOLUTIONS



Residential new-build - USA

DESIGN



Non-residential - India

PRODUCE



Schools and hospitals - Nordics

DISTRIBUTE

Saint-Gobain is present throughout the value chain



Co-development

Industrial partnerships

Consulting and logistics

Intermediation

BIM

Building science

Off-site manufacturing

Training

Recycling



Multi-family residential - Eastern Europe

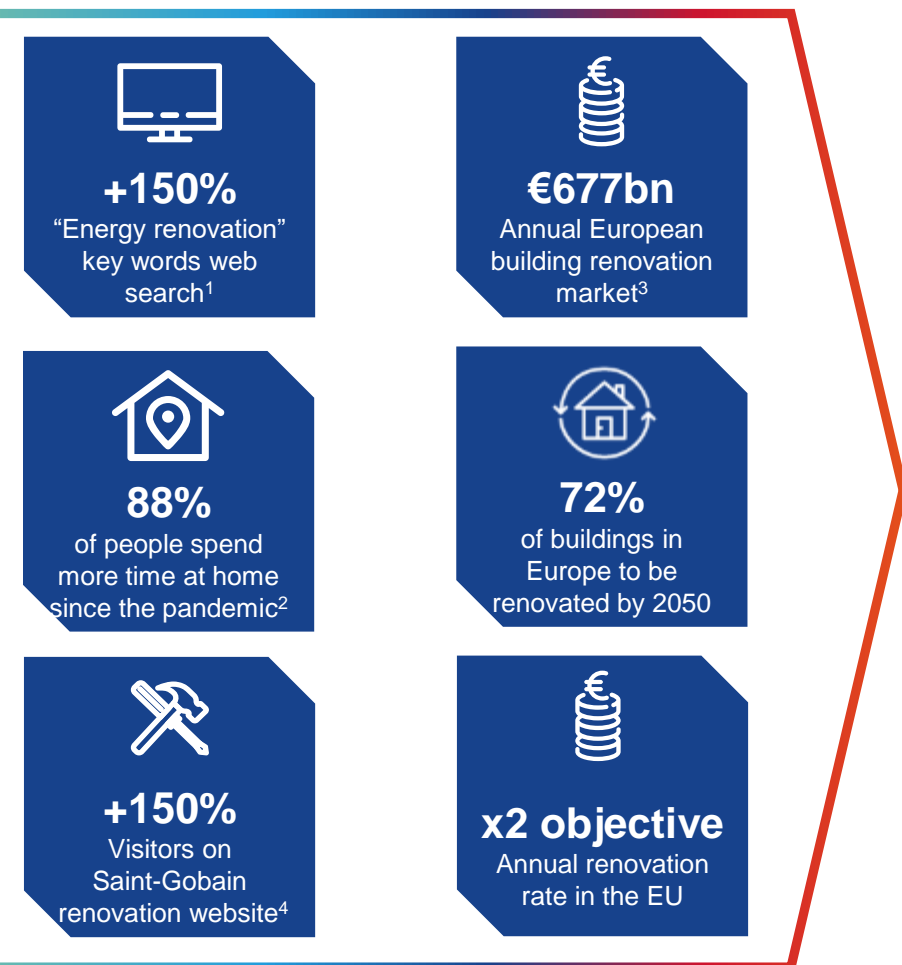


Sustainable mobility



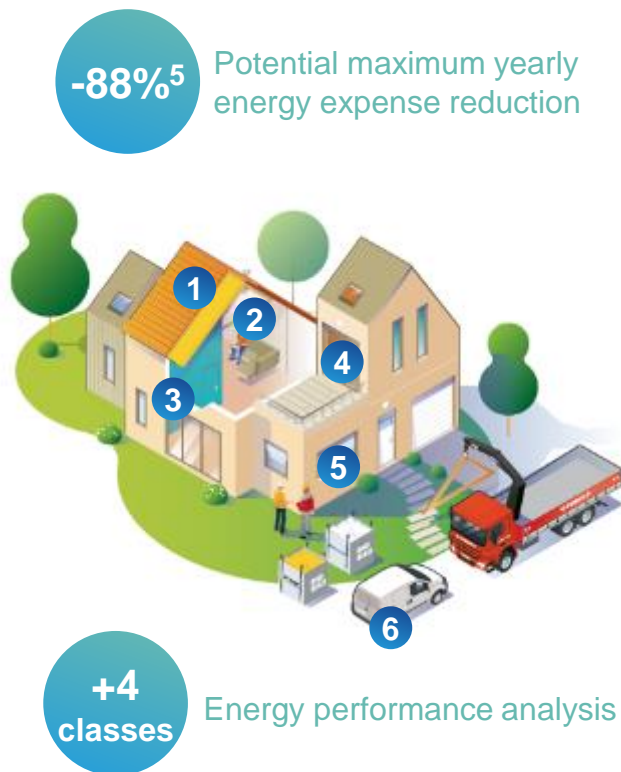
Renovation - France

OUR END-TO-END SOLUTIONS FOR ENERGY RENOVATION, DIGITALLY ENABLED



Energy-efficient renovation of a single-family house in France

100% solutions manufactured or distributed by Saint-Gobain



- 1**  Mechanical ventilation
- 2**  Glass wool, wood fiber
- 3**  External thermal insulation
composite systems (ETICS)
- 4**  Double-glazed windows
- 5**  Heat pump, thermodynamic
boiler, water radiators
- 6**  Intermediation with end customer

**Saint-Gobain, the one-stop-shop for
sustainable and light construction**

TRUSTED END-TO-END SOLUTIONS FOR NON-RESIDENTIAL BUILDINGS

Renovation of a hospital

100% solutions manufactured or distributed by Saint-Gobain

-20%⁶ Energy consumption

Example of Montfermeil renovation in France - also includes savings enabled by consumption monitoring through captors



-11%⁶ Potential reduction in length of patient stays

1 **clim+** Air quality

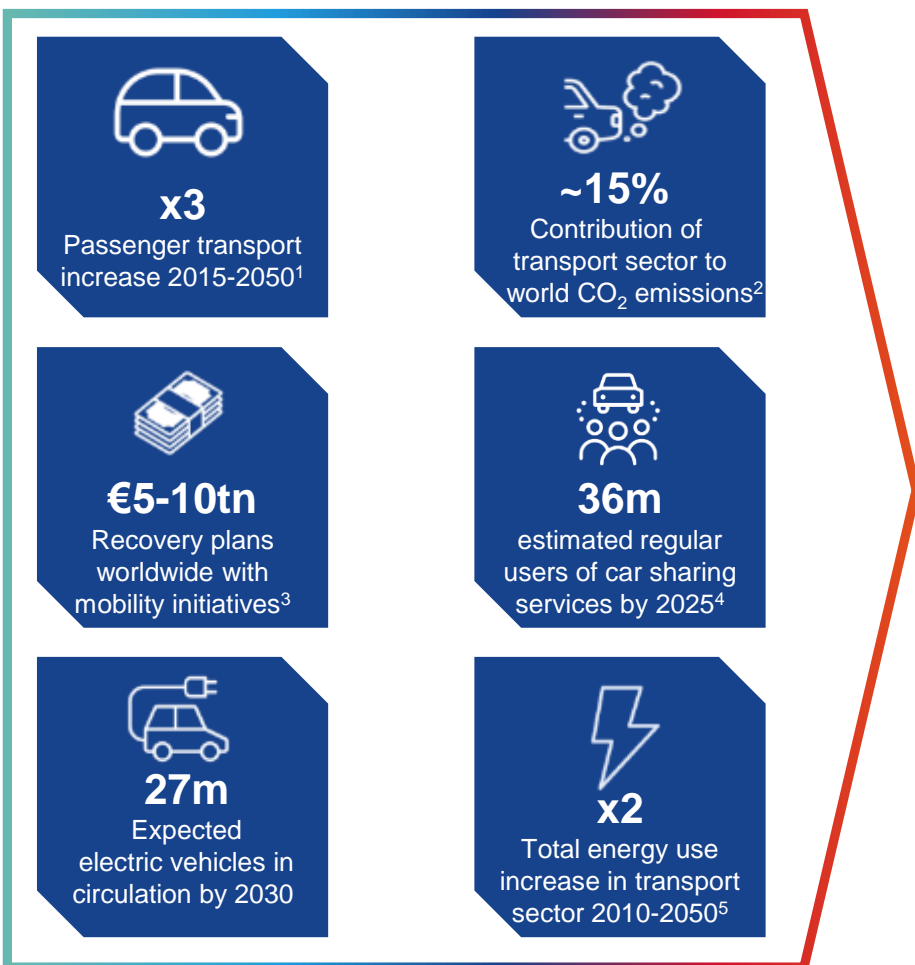
2 **Gyproc**
Habito
3 **Placo**
Ecophon
4 **ROFONS**
5 **XRoc™**
Health, shock resilience and acoustic performance: partitions, ceilings, and X-ray plasterboards

6 **weber**
SHEERFILL
7 **SageGlass**
Visual and thermal comfort: architectural membranes, Sage electrochromic glass

8 **BIM**
Upstream project assistance: prescription, BIM

Saint-Gobain, the one-stop-shop for sustainability & performance

SOLUTIONS ENABLING SUSTAINABLE MOBILITY



Saint-Gobain electric mobility solutions

-7kg
Average car weight reduction thanks to Saint-Gobain solutions



Well-being & energy savings

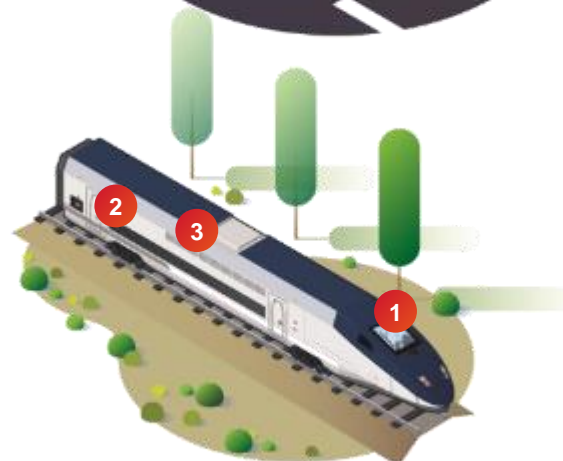
- 1 **SEKURIT** smart vision Lightweight glazing
- 2 **Solar Gard** Tinted glass & repair
- 3 **ISOVER** Thermal & acoustic insulation
HKO

Performance & energy savings

- 4 **NORGLIDE** Tolerance rings
RENCOL
- 5 **NORSEAL** Films & battery separators

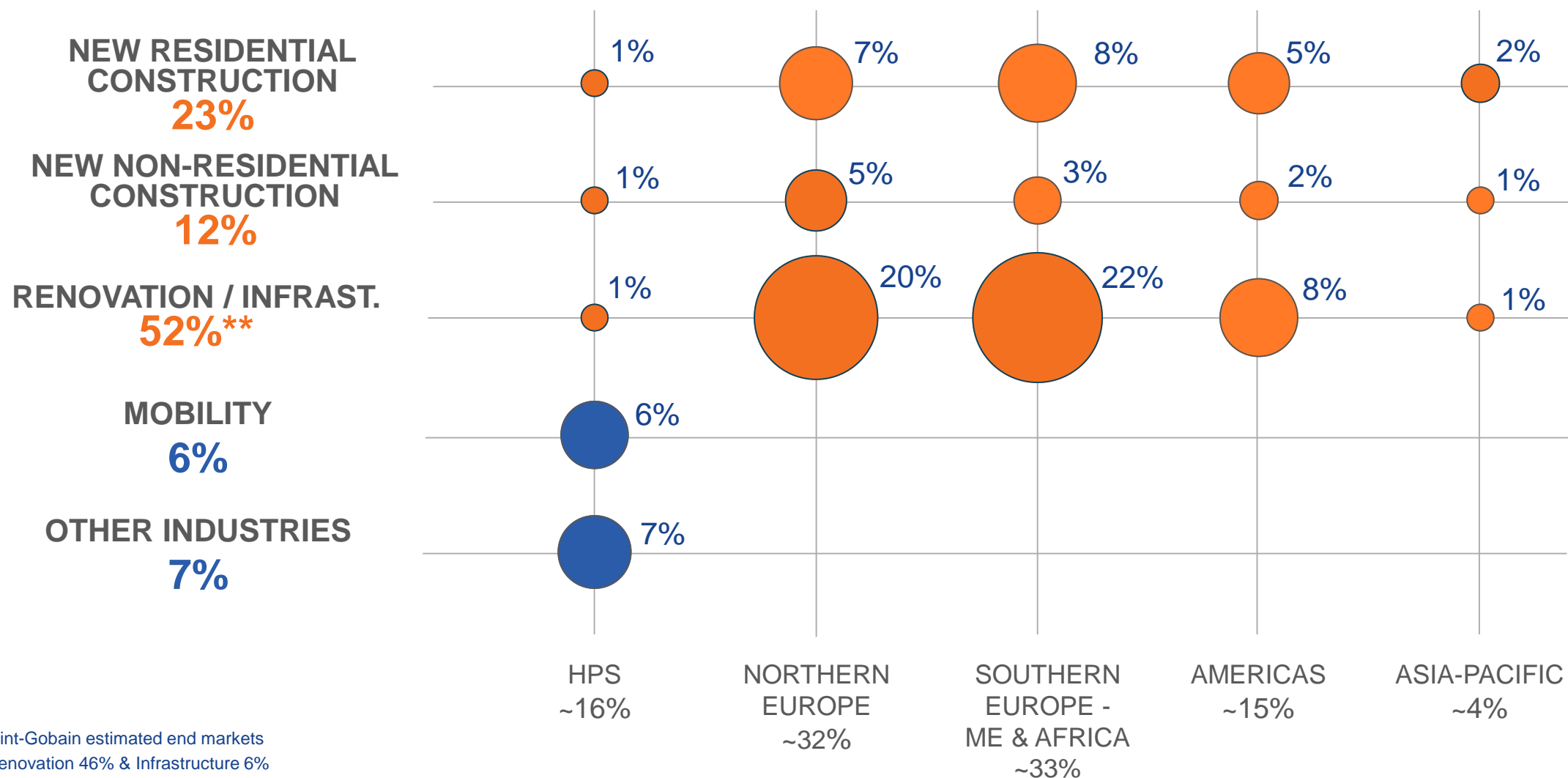
Well-being & energy savings

- 1 **SEKURIT** smart vision Climacoat heated windshield
- 2 **ISOVER** Thermal insulation
KAIMANN
- 3 **SAINT-GOBAIN** Micaver electrical insulation



**Performance solutions
to consume less energy per kilometer**

END MARKETS*



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