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Only the original version in the French language has legal force.*

Agenda and draft resolutions submitted to the General Meeting for the holders of participating stocks (titres participatifs) issued in May 1983

Agenda

- 1 – Board of Directors report on the Company's operations for fiscal year 2022;
- 2 – Auditors' report on the financial statements for fiscal year 2022 and elements for determining the remuneration of the participating stocks;
- 3 – Renewal of the term of office of the holders' representative; determination of his powers and annual remuneration;
- 4 – Powers to carry formalities.

Draft resolutions

First resolution (*Board of Directors report on the Company's operations for fiscal year 2022*) — The General Meeting, fulfilling corresponding conditions of quorum and majority, declares having taken note of the report of the Board of Directors on the activity of the Compagnie de Saint-Gobain during the fiscal year 2022, the consolidated financial statements for the fiscal year ended December 31, 2022 contained in this report, as well as the elements serving as a basis for the determination of the remuneration of the participating stocks.

Second resolution (*Auditors' report on the financial statements for fiscal year 2022 and elements for determining the remuneration of the participating stocks*) — The General Meeting, fulfilling corresponding conditions of quorum and majority, having considered the report of the Statutory Auditors on the consolidated fiscal statements for the year ended December 31, 2022, declares having heard the report of the Statutory Auditors on the elements serving as a basis for the determination of the remuneration of the participating stocks.

Third resolution (*Renewal of the term of office of the holders' representative; determination of his powers and annual remuneration*) — As the term of office of the holders' representative expires on June 30, 2023, the General Meeting of holders of participating stocks, fulfilling corresponding conditions of quorum and majority, decides to renew the term of office of Mr. Tanneguy DU CHASTEL DE LA HOWARDERIE, electing domicile Tour Saint-Gobain, 12, place de l'Iris, 92400 Courbevoie, as the representative of the holders of participating stocks issued in May 1983, with effect from the end of this Meeting.

The representative will bear the title of "holders' representative" ("*Représentant titulaire de la Masse*").

The holders' representative shall have the power to perform on behalf of holders of participating stocks the acts of management in defense of the common interests of the holders of participating stocks.

The holders' representative will hold office until June 30, 2029 or until his death, resignation or dismissal by the General Meeting of holders of participating stocks. These functions may be renewed under the conditions defined by the General Meeting. The term of office shall automatically end on the date of full redemption, whether early or otherwise, of the participating stocks.

However, notwithstanding the foregoing, the term of office of the holders' representative shall be automatically extended, where applicable, until the final resolution of any legal proceedings in which the holders' representative is involved and until the execution of any decisions or transactions, as well as until he has completed any operations, acts or formalities of any kind which may result from the termination of any guarantees which may have been granted to the holders of participating stocks.

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The General Meeting of holders of participating stocks, fulfilling corresponding conditions of quorum and majority, decides to set the remuneration of Mr. Tanneguy DU CHASTEL DE LA HOWARDERIE, as the holders' representative, for the financial year 2023, at €300, payable on July 30, 2024. This remuneration does not include any possible management fees.

Fourth resolution (Powers to carry out formalities) — The General Meeting, fulfilling corresponding conditions of quorum and majority, gives full powers to the bearer of an original, a copy or an extract of the minutes of this meeting, to make all necessary filings and publications, and generally to carry out all necessary filings and formalities.