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Agenda and draft resolutions to be submitted to the general meeting of the holders of participating stocks (titres participatifs) (the “General Meeting”) issued by Compagnie de Saint-Gobain (the “Company”) in May 1983

Agenda

- 1 – Board of Directors’ report on the Company’s operations for the 2025 fiscal year;
- 2 – Statutory Auditors’ report on the financial statements for the 2025 fiscal year and elements for determining the remuneration of the participating stocks;
- 3 – Appointment of a new holders’ representative and determination of his annual remuneration;
- 4 – Powers to carry out formalities.

Draft resolutions

First resolution (*Board of Directors’ report on the Company’s operations for the 2025 fiscal year*) — The General Meeting, having met the required conditions of quorum and majority, declare having acknowledged the Board of Directors’ report on the Company’s operations for the 2025 fiscal year, the consolidated financial statements for the fiscal year ended December 31, 2025 contained in this report, as well as the elements for determining the remuneration of the participating stocks.

Second resolution (*Statutory Auditors’ report on the financial statements for the 2025 fiscal year and elements for determining the remuneration of the participating stocks*) — The General Meeting, having met the required conditions of quorum and majority and having acknowledged the Statutory Auditors’ report on the consolidated financial statements for the fiscal year ended December 31, 2025, declare having heard the Statutory Auditors’ report on the elements for determining the remuneration of the participating stocks.

Third resolution (*Appointment of a new holders’ representative and determination of his annual remuneration*) – The General Meeting, having met the required conditions of quorum and majority, and acknowledging the resignation of Mr. Tanneguy DU CHASTEL DE LA HOWARDERIE, representative of the participating stocks’ holders (“Holders”) as notified to the Company by registered letter with acknowledgement of receipt dated May 18, 2026 and effective as of the end of the General Meeting, resolves to appoint Mr. Paul THOMSON, who has elected domicile at the Company’s registered office, as the new representative of the Holders, effective as of the end of the General Meeting.

The new representative will hold the title of “Representative”.

The Representative will have the authority to perform, on behalf of the Holders, all management acts required to protect the common interests of the Holders.

The Representative will perform his duties until June 30, 2032, or until his death, resignation, or revocation by the General Meeting. His duties may be renewed under the conditions decided by the General Meeting. His duties will automatically cease as of the date of full redemption, whether early or not, of the participating stocks.

However, notwithstanding the foregoing, the duties of the Representative will, where applicable, be automatically extended until the final resolution of any outstanding litigation in which the Representative would be involved, and until the performance of any resulting rulings or transactions, as well as until he has completed the transactions, acts, or formalities of any kind that may result from the termination of any guarantees that may have been granted to the Holders.

The General Meeting, having met the required conditions of quorum and majority, resolves to set the remuneration of Mr. Paul THOMSON, the Representative, for the 2026 fiscal year, at EUR 300, payable on July 30, 2027. This remuneration does not include any management fees.

Fourth resolution (Powers to carry out formalities) – The General Meeting, having met the required conditions of quorum and majority, gives full powers to the bearer of an original, a copy or an extract of these minutes, to carry out all necessary filings and publications, and more generally all necessary filings and formalities.