

Avis de sociétés



COMPAGNIE DE SAINT-GOBAIN

Société anonyme au capital de 1 994 639 272 €
Siège social : Tour Saint-Gobain, 12, place de l'Iris, 92400 Courbevoie
542 039 532 R.C.S. Nanterre

AVIS DE DEUXIEME CONVOCATION

Titres participatifs avril 1984 de 1 000 euros

L'assemblée générale des porteurs de titres participatifs (l'« Assemblée ») émis par la Compagnie de Saint-Gobain (la « Société ») en avril 1984 n'ayant pu valablement délibérer le jeudi 21 mai 2026, faute de quorum, les porteurs de titres participatifs sont de nouveau convoqués en Assemblée Générale le jeudi 25 juin 2026 à 12 heures, au siège social de la Société, Tour Saint-Gobain, 12, place de l'Iris, 92400 Courbevoie Cedex, à l'effet de délibérer sur l'ordre du jour suivant :

Ordre du jour

- 1- Rapport du Conseil d'administration sur l'activité de la Société au cours de l'exercice 2025 ;
- 2- Rapport des Commissaires aux comptes sur les comptes de l'exercice 2025 et sur les éléments servant à la rémunération des titres participatifs ;
- 3- Désignation d'un nouveau représentant titulaire de la Masse et fixation de sa rémunération annuelle ;
- 4- Délégation de pouvoirs pour accomplir les formalités requises.

Pour assister ou se faire représenter à cette Assemblée :

- Les porteurs de titres participatifs au nominatif devront être inscrits en compte chez la Société, au plus tard au jour de l'Assemblée.
- Les propriétaires de titres participatifs au porteur devront justifier dans les mêmes délais auprès de leurs intermédiaires financiers teneurs de compte de l'inscription en compte de leurs titres par une attestation de participation délivrée par ces intermédiaires.

Les porteurs de titres participatifs pourront demander un pouvoir ou un formulaire de vote par correspondance à Uptevia - CTO Assemblées - Cœur Défense Tour A - 90-102 Esplanade du Général de Gaulle 92400 Courbevoie (France).

L'attestation de participation et le pouvoir ou le formulaire de vote par correspondance devront être retournés et réceptionnés par Uptevia à l'adresse indiquée au paragraphe précédent au plus tard le mercredi 24 juin 2026 à 15 heures (heure de Paris).

Conformément aux dispositions des articles R. 22-10-24 et R. 225-79 du Code de commerce, la notification de la désignation et de la révocation d'un mandataire peut, outre par la voie postale, également être effectuée par la voie électronique, selon les modalités suivantes :

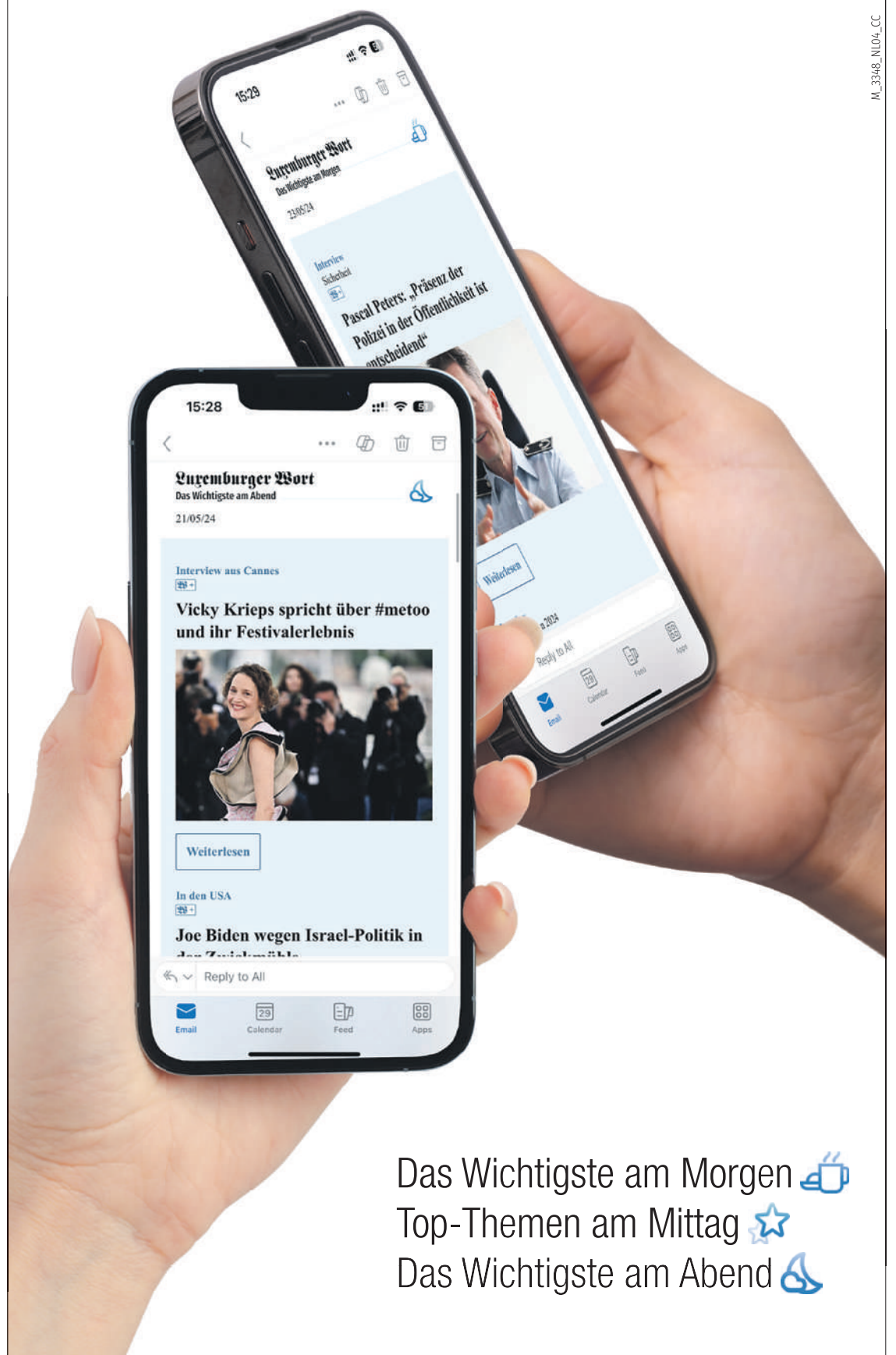
- **pour les porteurs de titres participatifs détenus au nominatif pur** : en envoyant un courrier électronique revêtu d'une signature électronique obtenue par leurs soins auprès d'un tiers certificateur habilité à l'adresse électronique suivante : CT-mandataires-assemblees@uptevia.com. Cet e-mail devra obligatoirement contenir les informations suivantes : nom de la Société, date de l'Assemblée, nom, prénom, adresse et identifiant des porteurs de titres participatifs (disponible auprès de Uptevia chargé de la gestion du service des titres participatifs) ainsi que nom et prénom et, si possible, adresse du mandataire désigné ou révoqué ;
- **pour les porteurs de titres participatifs détenus au nominatif administré ou au porteur** : en envoyant un courrier électronique revêtu d'une signature électronique obtenue par leurs soins auprès d'un tiers certificateur habilité à l'adresse électronique suivante : CT-mandataires-assemblees@uptevia.com. Cet e-mail devra obligatoirement contenir les informations suivantes : nom de la Société, date de l'Assemblée, nom, prénom, adresse et références bancaires complètes des porteurs de titres participatifs ainsi que nom et prénom et, si possible, adresse du mandataire désigné ou révoqué. Puis, ils devront demander à leur intermédiaire financier habilité qui assure la gestion de leur compte titres d'envoyer une confirmation écrite à Uptevia - CTO Assemblées - Cœur Défense Tour A - 90-102 Esplanade du Général de Gaulle 92400 Courbevoie (France) ou un e-mail à CT-mandataires-assemblees@uptevia.com.

Afin que les désignations ou révocations de mandataires exprimées par voie électronique puissent être valablement prises en compte, les confirmations devront être réceptionnées par Uptevia au plus tard le mercredi 24 juin 2026 à 15 heures (heure de Paris). Les désignations ou révocations de mandataires exprimées par voie postale devront être réceptionnées par Uptevia au plus tard le mercredi 24 juin 2026 à 15 heures (heure de Paris).

Le Conseil d'administration.

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Companies & Markets

Revival hopes Crypto tycoon Nosov snaps up bumper stake in 146-year-old carmaker Spyker



Illustrious past: opera singer Isabel Jay behind the wheel of a Spyker car in 1907 ©Mahn Deutsch Collection/Corbis/Getty Images

KANA INAGAKI

The founder of one of Europe's largest cryptocurrency exchanges has acquired a large stake in Spyker Cars in the latest attempt to revive the 146-year-old Dutch elite brand after a series of bankruptcies.

Ukrainian billionaire Volodymyr Nosov's WhiteBit said yesterday the transaction would enable it to expand into luxury car manufacturing.

Spyker, one of the world's oldest auto brands, is more recently known for a botched acquisition of Swedish automobile group Saab.

WhiteBit and Spyker did not disclose the deal's financial terms, but a person familiar with the matter said Nosov had taken a stake worth several hundred million euros. "Our goal is to preserve everything that makes the brand special while helping it enter a new era of growth, innovation and global relevance," Nosov said.

The deal, which comes as Spyker prepares to revive a supercar originally showcased 10 years ago, marks an unusual partnership linking a fintech operator with a traditional carmaker while luxury car brands are struggling with the transition to electric vehicles.

Abu Dhabi investment group CYN last year bought McLaren's auto business from Bahraini sovereign wealth fund Muntalakat and merged it with EV start-up Forsee.

Rival Aston Martin is grappling with rising debt and cash shortage even as it has turned to Canadian billionaire and chair Lawrence Stroll to shore up its balance sheet.

Founded in 1880 by Dutch brothers Hendrik-Jan and Jacobus Spijker, Spyker claims to have built the world's first four-wheel-drive car in 1903, as well as lighter planes before it went into its first bankruptcy in 1925.

It was revived by Dutch entrepreneur Victor Muller in 2000, but collapsed again in 2014 after its disastrous acquisition of Saab from General Motors following the financial crisis.

It exited that bankruptcy in 2015, but became insolvent again in 2021 after a period of legal disputes.

Spyker, whose cars previously competed in the Le Mans race and Formula 1, signalled its comeback last year with a statement on social media announcing Muller had secured the brand's intellectual property rights.

In a video on its website last month, Muller said the group was building its new Spyker C8 Prellator in Coventry ahead of a launch at California's annual Quail event for luxury car brands in August.

The supercar will be powered by a twin-turbo V8 engine giving it a top speed above 350 kilometres an hour.

Muller said the reaction to the new model launch confirmed "strong demand for the return of Spyker".

Brussels tells Meta to open WhatsApp for rival AI groups

BARBARA MOENS — BRUSSELS

The European Commission has ordered Meta to restore access to WhatsApp for rival tech groups building AI assistants, arguing that emergency action is needed to stop competition being harmed before a full antitrust investigation is completed.

The decision marks one of Brussels' first major competition interventions in the rapidly developing market for autonomous agents powered by AI models. The WhatsApp investigation falls under traditional antitrust laws rather than the Digital Markets Act, the EU's landmark legislation designed to tackle the dominance of the big online platforms. Antitrust cases usually take more time.

"In rapidly evolving markets, competition can be lost long before a final decision is adopted," said a competition chief Teresa Ribera yesterday, stressing that the decision preserved "choice for citizens across Europe on the AI assistants they want to use with WhatsApp, without that decision being made for them".

The move follows an antitrust investigation into the world's most popular chat app in December last year, after concerns that Meta was using its control of WhatsApp to favour its own AI services.

The interim measures come days after Meta rolled out its new business agent, enabling WhatsApp's enterprise users to use AI agents to respond to customers as the company tries to unlock a huge new revenue stream.

Brussels is under pressure to wrap up other investigations against US Big Tech companies, such as a prominent case against Google over preferencing its own services in search results and rules on steering users to different applications on the Google Play app store.

The result of those separate investigations, which are expected to include fines for breaching Brussels' rules, is politically sensitive as President Donald Trump has hit out at the EU's regulatory attacks against US companies.

Meta said that it would appeal against the decision.

"The European Commission has decided that OpenAI and some of the largest companies in the world can use the paid-for WhatsApp Business product for free. This is regulatory overreach subsidised by the many European companies that pay."

GSK bolsters oncology drive with \$10.6bn Nuvalent deal

- UK group acquires US cancer biotech
- New chief Miels behind landmark buy

OLIVER BARNES AND JAMES FONTANELLA-KHAN — NEW YORK AADU ADEYE — LONDON

GSK has agreed to buy US cancer biotech Nuvalent for \$10.6bn in the UK pharmaceutical group's biggest acquisition for more than a decade, marking a big bet on oncology treatments by new chief executive Luke Miels.

The cash deal values Nuvalent at \$124 per share, a 40 per cent premium to the New York-listed company's closing price on Monday. Including Nuvalent's cash pile, the deal puts the biotech's enterprise value at \$94bn.

Nuvalent's share price rose nearly 40 per cent yesterday after markets opened in New York to \$122.86. GSK's shares, which had fallen about 5 per

Nuvalent owns two late-stage lung cancer drugs that are 'potential best-in-class assets'

cent in early London trading, pared losses to close down less than 1 per cent. Nuvalent owns two late-stage lung cancer drugs — known as zidesmetinib (NVL-520) and neladalkib (NVL-655) — that Miels described as "potential best-in-class assets".

"The drugs" could launch this year if approved by the FDA and offer significant new treatment options to patients with two forms of non-small-cell lung cancer," said GSK's chief.

The deal will give the FTSE 100 company new sales growth opportunities immediately and improve profit contributions from 2027, he added.

Miels, who took over as GSK's chief at the start of the year, said that the price reflected Nuvalent's three clinical-stage assets. GSK's business-development team identified the biotech "a long time

ago" and tracked Nuvalent for more than a year, he said.

GSK's new boss said that the acquisition was done partly to offset the impact of HIV medicine dolutegravir going off patent from 2028.

The acquisition will be financed through cash reserves, as well as new and existing debt facilities.

The takeover comes amid an upswing in biotech dealmaking. Nearly \$211bn worth of deals were struck in the sector globally between the start of the year and early June, according to data tracker Dealogic, putting 2026 on track to be a banner year.

An acquisition of Nuvalent ranks as one of GSK's biggest, second only to its asset swap with Novartis in 2014, in which it took over the Swiss drugmaker's vaccines divisions in a deal valued at \$20bn.

GSK had in recent years focused on smaller, bolt-on acquisitions. Miels told investors earlier this year that he would pursue deals in the £2bn-£4bn range that were "hiding in plain sight".

The London-listed group views oncology as a potential growth engine as it eyes an ambitious revenue target of more than £40bn in sales by 2031.

Its recent oncology acquisitions have included its \$1.9bn takeover of Sierra Oncology in 2022 and a deal to buy IDRx last year worth up to \$1.1bn.

Nuvalent, which is based in Cambridge, Massachusetts, is among the most coveted oncology biotechs. The US Food and Drug Administration is set to make a decision about approving its lead drug later this year.

GSK was advised on the deal by Leerink and Citi, as well as by law firms Davis Polk & Wardwell and Slaughter and May. Nuvalent was advised by Centerview and Jefferies, as well as law firms Ropes & Gray and Sidley Austin. See Lex

Real Madrid is playing a dangerous game by targeting big backers

BUSINESS INSIGHT FINANCE

Andrew Hill



Florentino Pérez's re-election on Sunday as president of football club Real Madrid revives what sounds like one of the world's least enticing investment opportunities.

Pérez aims to sell 5 per cent of the world's richest club, through a new subsidiary, subject to a referendum of its 100,000 or so owner-members, or socios. His defeated challenger Enrique Riquelme had attacked that plan as a "privatisation", as though Real Madrid is a public good as vital as, say, fresh water. But Pérez explained to the FT last week that the investment would be more like a sponsorship: "In other words, there are people who associate themselves with Real Madrid without expecting anything."

The 79-year-old, who first took the presidency in 2000 when the club was under financial strain, is a shrewd interpreter of what supporters want. Steven Mandis, an adviser to football governing body Fifa and author of two books on Real Madrid, says he has "never seen a management team so relentlessly focused" on fan satisfaction.

But at a time when Real Madrid is suffering a rare trophy drought, Pérez is playing a dangerous game at the place where emotion and cold investment calculation overlap.

This can be lucrative. Elon Musk has

made a fortune from exploiting the overlap and stands to make more if his SpaceX is successful. People familiar with the plans say he wants to reserve up to a quarter of the IPO shares for retail investors. His hope must be that fans will help lift SpaceX's stocks just as car owner-investors fuelled the share price performance of Tesla.

At Real Madrid, the injection of outside investment could underpin Pérez's claim that the club is worth \$10bn, a figure he says could double under his renewed presidency. That would demonstrate to loyal socios that by backing expensive expansion plans, including the redevelopment of the club's Bernabéu stadium, they have enhanced their club's value.

Fandom is a boon for organisations that can tap it successfully. One study in the International

Journal of Sport Finance last year found that German football club MSV Duisburg's issue of "fan bonds" was poor. "The greater the number of passionate fans among all fans, the higher the probability of raising capital from them, they concluded. When passion turns to anger or resentment, however, things can go badly wrong. SpaceX's prospectus already warns that "high retail investor interest" could trigger volatile trading. Ferlic discussion on Reddit investor message boards shows a clear divide between traders afraid of missing out on the IPO opportunity and others warning they could

invest if they thought the business outlook was poor.

Investors might be afraid that investors might see their symbolic stake as just the first step in a longer-term plan

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andrew.hill@ft.com

SAINT-GOBAIN

COMPAGNIE DE SAINT-GOBAIN
A French-owned company with 2024 turnover of 19,644,092,722
Registered office at Tour Saint-Gobain, 12, place de l'Iris, 92400 Courbevoie (France)
542 039 532 R.C.S. Nanterre

NOTICE OF SECOND MEETING

Participating stocks April 1984 of €1,000 each

As the general meeting of the holders of participating stocks (*titres participatifs*) (the "Meeting") issued by Compagnie de Saint-Gobain (the "Company") in April 1984 could not deliberate on Thursday, May 21, 2026 without the required quorum, the holders of participating stocks are convened to the General Meeting on Thursday, June 20, 2026 at 3:00 p.m. (Paris time) at the registered head office of the Company, Tour Saint-Gobain, 12, place de l'Iris, 92400 Courbevoie Cedex (France), for the purpose of considering the following agenda:

1. Board of Directors report on the Company's operations for fiscal year 2025;
2. Auditors' report on the financial statements for fiscal year 2025 and elements for determining the remuneration of the participating stocks;
3. Appointment of a new holder's representative and determination of his annual remuneration;
4. Powers to carry out formalities.

To attend or to be represented at this Meeting:

- The holders of registered participating stocks must be registered in the account kept by the Company no later than the date of the Meeting.
- The holders of bearer participating stocks must provide within the same deadline to their financial intermediaries responsible for managing their securities accounts, that their participating stocks are registered in a participating certificate (attestation de participation) issued by said intermediaries.

The holders of participating stocks may request a proxy or postal voting form from Uptiva – CIO Assemblée – Cœur Défense Tour A – 96-102 Esplanade de la Cité de la Gare 92400 Courbevoie (France).

The stockholding certificate (attestation de participation) and proxy or postal voting form must be returned and received by Uptiva at the address indicated in the previous paragraph no later than Wednesday, May 20, 2026 at 3:00 p.m. (Paris time).

In accordance with Articles R. 22-10-24 and R. 225-79 of the French Commercial Code, notification of appointment and revocation of a proxy, may also be done by e-mail (in addition to by mail), as follows:

- For the holders of registered participating stocks: by sending an e-mail with an electronic signature obtained by them from an authorized third party certifier to the following e-mail address: CT-mandat@assemblee.saint-gobain.com. This e-mail must contain the following information: name of the Company, date of the Meeting, last name, first name, address and full bank account details of the holder of participating stocks, as well as last name, first name and, if possible, address of the designated or revoked proxy. Then, they will have to ask their financial intermediary managing their securities account to send a written confirmation to Uptiva – CIO Assemblée – Cœur Défense Tour A – 96-102 Esplanade de la Cité de la Gare 92400 Courbevoie (France) or an e-mail to: CT-mandat@assemblee.saint-gobain.com.
- For the holders of registered participating stocks held through an intermediary and for the holders of bearer participating stocks: by sending an e-mail with an electronic signature obtained by them from an authorized third party certifier to the following e-mail address: CT-mandat@assemblee.saint-gobain.com. This e-mail must contain the following information: name of the Company, date of the Meeting, last name, first name, address and full bank account details of the holder of participating stocks, as well as last name, first name and, if possible, address of the designated or revoked proxy. Then, they will have to ask their financial intermediary managing their securities account to send a written confirmation to Uptiva – CIO Assemblée – Cœur Défense Tour A – 96-102 Esplanade de la Cité de la Gare 92400 Courbevoie (France) or an e-mail to: CT-mandat@assemblee.saint-gobain.com.

For the due process of electronic appointments or revocations of proxies, confirmation will have to be received by Uptiva at the latest on Wednesday, June 24, 2026 at 3:00 p.m. (Paris time). Appointments or revocations of proxies processed by paper will have to be received by Uptiva at the latest on Wednesday, June 24, 2026 at 3:00 p.m. (Paris time).

The Board of Directors.

PARTENARIAT

Saint-Gobain, 2e avis de convocation : Titres participatifs avril 1984 de 1 000 euros

Saint-Gobain

Publié le 10 juin 2026 à 10:28



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Titres participatifs avril 1984 de 1 000 euros

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Le Conseil d'administration.