



## MORE PERFORMANCE WITH LESS

### MAXIMIZE OUR IMPACT

#### PROMOTING CIRCULAR FLOWS

- ▶ Modularity of buildings and the anticipation of dismantling
- ▶ Reuse of products

#### STRENGTHENING CIRCULARITY WITH PERFORMANCE AND INNOVATION

- ▶ The substitution of virgin raw materials by recycled or renewable materials, or by-products
- ▶ Offer of sustainable and efficient solutions

#### MANAGING WASTE

- ▶ Creation of recycling networks
- ▶ Waste collection service at our customers' sites or on construction sites
- ▶ Integration of our customers' waste into our industrial processes



**9.4 Mt**

of virgin raw materials avoided by using recycled content



**94.6%**

Share of recyclable packaging

### MINIMIZE OUR FOOTPRINT

#### PROMOTING CIRCULAR FLOWS

- ▶ Closed-loop recycling (glass and gypsum products)
- ▶ Closed-loop water reuse to reduce water consumption

#### STRENGTHENING CIRCULARITY WITH PERFORMANCE AND INNOVATION

- ▶ Integration of recycled or renewable materials, or by-products in our production processes
- ▶ Reduction of natural resource intensity through operational efficiency and product optimization

#### MANAGING WASTE

- ▶ Reduction of production waste generation
- ▶ Waste recovery in our production processes or externally



**-14%**

of non-recovered waste between 2022 and 2023



**88%**

Quantity of water reused in production processes

### ENGAGE OUR STAKEHOLDERS



**Civil society**  
Mobilizing on selective waste sorting and recycling



**Market**  
Promoting new services related to the circular economy



**Investors**  
Supporting initiatives that favor the optimization and preservation of resources



**Local communities**  
Preserving water and biodiversity around our sites



**Employees**  
Supporting process optimization by investing in tools and training



**Regulatory Authorities and Public Affairs Partners**  
Contribute to the transition to a circular economy

