



Regulated agreements referred to in Article L.225-38 of the French Commercial Code

(Information published pursuant to Articles L.22-10-13 and R.22-10-17 of the French Commercial Code)

Partnership for the organisation and production of the 'Global Award for Sustainable Architecture'

On 19 December 2023, the Board of Directors of Compagnie de Saint-Gobain authorised, as part of the conclusion of a partnership for the organisation and production of the 2024, 2025 and 2026 editions of the 'Global Award for Sustainable Architecture' (the 'Partnership Agreement'), the signing of contracts governed by Article L.225-38 of the French Commercial Code. These contracts were signed on 22 December 2023 and approved by the Shareholders' General Meeting of 6 June 2024.

It should be noted that the 'Global Award for Sustainable Architecture' (the 'Award') is presented each year to five architects whose work reflects the principles of sustainable development and addresses societal needs, with a sustainable, innovative and participatory approach. The Award was created in 2006 by Jana Revedin, who has been responsible for its organisation since that date. It aligns with the Group's activities as well as the values it promotes and forms part of its communication policy.

For the purposes of (i) organising and preparing the 2026 edition of the Award and (ii) renewing the Partnership Agreement for the 2027, 2028 and 2029 editions of the Award, the Board of Directors authorised, at its meeting on 5 June 2025, in accordance with the provisions of Article L.225-38 of the French Commercial Code, the signing of the following:

Regarding the 2026 edition of the Award:

- As in 2025, a second amendment to the Partnership Agreement signed on 22 December 2023 - without remuneration for Jana Revedin - specifying the tasks and obligations of each party in the organisation and production of the 2026 edition of the Award ;
- As in 2025, a copyright transfer agreement with Jana Revedin in her capacity as co-author of a book dedicated to the work of the 2026 Award laureates, providing for total remuneration of 35 000 euros excluding VAT, of which 27 000 euros excluding VAT is allocated to Jana Revedin (same amount as in 2025);
- As in 2025, a publishing contract for the publication and distribution of the aforementioned work with an international publishing house — publisher of the 2023, 2024 and 2025 editions — not affiliated with Jana Revedin, for an estimated publishing cost of 52 000 euros excluding VAT¹.

Regarding the 2027, 2028 and 2029 editions of the Award:

- A new partnership agreement relating to the organisation of the 2027, 2028 and 2029 editions of the Award — without remuneration for Jana Revedin — specifying, in line with the Partnership Agreement relating to the 2024, 2025 and 2026 editions, the respective tasks and obligations of the Parties in the organisation and production of these editions, and providing for a free trademark licence, under which Jana Revedin would transfer to the Company the right to use the trademarks 'Global Award for Sustainable Architecture' and 'GA Global Award for Sustainable Architecture', which she owns, for the sole purpose of organising the Award.

These contracts will be submitted for approval to the Shareholders' General Meeting, which will be called upon to approve the financial statements for the financial year ending 31 December 2025.

The interested party is Jana Revedin, member of the Board of Directors of Compagnie de Saint-Gobain and founder of the 'Global Award for Sustainable Architecture'. In accordance with the provisions of Article L. 225-40 of the French Commercial Code and Article 21 of the AFEP-MEDEF Code, Jana Revedin abstained from participating in the discussions and vote.

¹ The Compagnie de Saint-Gobain's recurring net income for the 2024 financial year amounted to €3,474 million.